



## California's clean air drive propels electric car to the fore

More than 6m vehicles in southern California could be electrically-powered by the year 2010, reports John Griffiths

**E**LECTRIC CARS and vans capable of keeping up with ordinary traffic, claimed by proponents to be "just around the corner" for decades, may at last be on the road towards viability due to a 10,000-vehicle "clean air" initiative in California.

"It needs just one proposal like this to get the ball rolling," according to Mr Bill Johnson, marketing director of the electric vehicle systems subsidiary of the UK batteries group Chloride.

He was commenting on an announcement last week that Chloride's EV Systems is to provide batteries and electric drive systems for up to 3,000 of the vehicles intended to take part in the "Electric Vehicle Initiative" led by the City Council of smog-ridden Los Angeles.

Chloride is one of a group of companies from Canada, the US and Sweden - as well as the UK - gearing up to provide three categories of

vehicle for the "EV" (electric vehicle) programme.

The initiative, under which it is hoped to have all 10,000 vehicles operating in the Los Angeles region by 1995, is seen as the first step towards more and more progressive environmental legislation introduced for southern California.

Los Angeles' Department of Water and Power and the Southern California Edison utility, jointly charged with controlling the initiative, estimate that meeting the "clean air" legislation drawn up by the state's South Coast Air Quality Management District will require 70 per cent of all vehicles operating in the region - or more than 6m - to be electrically-powered by the year 2010. A population of 1.7m electric vehicles is envisaged by the year 2000.

The initiative aims to identify the potential problems associated with such a fundamental transformation

of personal transport as well as - hopefully - to smooth its path.

The vehicle manufacturers were chosen from 18 proposals submitted earlier this year, including one from the French Peugeot group for an electric version of its 205 hatchback.

The 205 project was not among the three selected - but Peugeot is sufficiently satisfied with the electric 205's performance to have decided to launch it as a showroom model initially in France, during the next few months at a price expected to be around that of its most expensive 205 GTi model.

The three chosen "initiative" contractors are:

• Vehmas International, part of the Canadian-owned Magna International components giant, which is to supply up to 3,000 electric versions of General Motors' G-Van light commercial vehicle.

The vehicle, part-funded by the US federal Electric Power Research

Institute, is a further development of GM's own electric vehicle programme, which was moved from the UK when GM sold its Bedford commercial vehicles subsidiary two years ago. It is this vehicle in which Chloride's drive systems and batteries, first developed for Bedford, are being installed. Some 33 prototypes have been made and the G-Van is also to be distributed through dealers after commercial production starts in June.

• Clean Air Transport, an engineering group headquartered at Göteborg, Sweden, which is to provide up to 4,000 small cars and vans, both of which it is developing itself.

• Unique Mobility of Englewood, Colorado, which with financial backing from Alcan International, the Canadian aluminium group, is supplying a "people carrier". This hybrid between an estate car and a windowed van is based on Chrysler's Dodge Caravan.

The electric vehicle initiative, conceived by the City Council in 1988 as an international competition for potential "EV" producers, has reached the point where some detailed agreements between the various parties involved have been signed during the past few weeks, with the rest due to be completed by the end of next month.

The "initiative" consortium members, a mixture of public and private groups including the California Air Resource Board, are buying relatively few of the vehicles for their own use.

Their role is to organise distribution of the vehicles and their sale, mainly to fleet users in the state which will get subsidies to ensure in the absence of initial economies of scale in manufacturing - that there are no financial penalties to users.

In performance terms, the gap between electric and petrol or die-

sel-powered vehicles is huge and is likely to remain so in the absence of more and much more powerful types of battery. The G-Van, for example, can carry 700kg for a maximum of only 60 miles, and less if its 82mph top speed were to be used all the time. Even the Peugeot 205 could travel only 62 miles at its top speed of 62 mph.

However, Mr Tom Bradley, Los Angeles' mayor, insists that the clean air gains are worth the disadvantages and points to research showing that "EVs" are 97 per cent less polluting than petrol-powered cars per mile travelled, even when emissions from power plants linked to recharging batteries are taken into account.

"Someday in the very near future, electric-powered automobiles and buses will be a common, integral part of our Los Angeles transportation network," the mayor insists.

## Nunn calls for deeper US, Soviet troop cuts in Europe

By Lionel Barber in Washington

**S**ENATOR Sam Nunn, the Democrat who commands most influence on defence issues on Capitol Hill, has come out in favour of deeper US and Soviet troop cuts in Europe than those proposed in the Vienna conventional arms talks.

Mr Nunn says that the US can afford to reduce its forces from the current 365,000 Army and Air Force troops, to about 200,000 to 250,000. This compares to the Bush administration's proposal last June to come down to 275,000 which Mr Nunn says has been "overruled" by events in Eastern Europe.

Mr Nunn's views, set out in an interview in the New York Times, foreshadow an intense debate in Washington in the coming months about the level of the Soviet military threat and the appropriate US response in terms of troop pull-backs, and defence spending cuts and overall military doctrine.

His comments came as President Bush and President Gorbachev exchanged New Year's greetings in videotaped messages broadcast in the US and Soviet Union, continuing a practice begun at the end of the Reagan administration. Mr Bush pledged the US would take no unilateral advantage from the upheaval in Eastern Europe and described President Gorbachev as "a good partner in peace".

Mr Nunn's specific proposal for revisions in the US and Soviet negotiating position in the Vienna CFE talks is unlikely to be adopted, if only because both such changes could delay Nato and Warsaw Pact efforts to complete a conventional forces agreement by later this year.

His argument, however, that the US ceiling of 275,000 troops "qualifies" a higher Soviet military presence than either President Gorbachev or the East Europeans want is something which some US officials already seem willing to accept - but only after a CFE treaty is reached and a new round of negotiations begin.

In the interview, Mr Nunn recommended that the US should focus more on air power, while cutting costly army troops but over-estimating, thereby, serving notice that Congress intends to play a major role in the rearming of the US military in the 1990s.

Mr Nunn told the Times that he advocated a partial, gradual "draw down" of American troops in South Korea and said Mr Bush should consider withdrawing some US troops from Japan. He also urged Western Europe and Japan to pay more of the cost of defending Gulf sea lanes - a further call for "burden sharing" by the Allies.

## Mozambique may hold direct talks with rebels

AFRICAN leaders trying to mediate in peace talks between the Mozambican government and guerrillas say conditions are becoming ripe for direct talks, Foreign Minister Pascual Mocumbi said yesterday. AP reported from Maputo.

He said on Radio Maputo that Presidents Daniel arap Moi of Kenya and Robert Mugabe of Zimbabwe had made progress in their efforts, and the Mozambican Government was prepared to talk to members of the Mozambican National Resistance.

Mr Mocumbi said the mediators told the Mozambican government "the conditions are becoming ripe for a direct dialogue, direct contact between the Mozambican government and the so-called Renamo," the acronym for the guerrilla group.

The Kenyan and Zimbabwean leaders have been facilitating talks between Mozambican churchmen and guerrilla representatives.

The South African Government has said it no longer supports the guerrillas, but Mr Mocumbi said: "Within South Africa, some forces, even if they are not supported by the Government, continue to seek to use the Renamo bandits as an instrument."

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## Panamanian takes charge of canal for first time

By Tim Coone in Panama City

A PANAMANIAN took charge of the Panama Canal yesterday for the first time in the 75 years operating history of the US-built waterway and just 12 days after the American invasion of the country.

The post of Canal Administrator has been passed from Mr Dennis McAlpin, a former US general who had held the job since the Panama Canal treaty was signed in 1979, to Mr Fernando Manfredo, who helped negotiate the treaty for Panama and who has been the Deputy Administrator since then.

Mr Manfredo will hold the post until the new government of President Guillermo Endara proposes its own candidate for the post. The candidate will also have to be approved by the US Senate.

Mr Manfredo is widely viewed as the most competent Panamanian for the job, but the issue is proving controversial as rival political forces within the ruling ADOC alliance fight over the share-out of government posts. Mr Manfredo's political past is identified more with Gen Omar Torrijos, the Panamanian national leader, than it is with ADOC.

Under the terms of the treaty, which was signed by Mr Jimmy Carter, the then US President, and Gen Torrijos, Panama will take full responsibility for the operation and defence of the Canal on January 1, 2000.

Gen Manuel Noriega's intention of appointing a Panamanian administrator unacceptable to the US government, was one of the factors that contributed to the Panamanian

crisis and which culminated in last month's invasion to oust him.

In the eyes of some legal and political analysts, however, the treaty is now worthless as a result of the invasion. In the exchange of instruments ratifying the treaty it was resolved that the use of US military force shall be only for the purpose of assuring that the Canal shall remain open, neutral, secure and accessible and shall not have as its purpose or be interpreted as a right of intervention in the internal affairs of Panama or interference with its political independence or sovereign integrity.

As Canal operations were not under threat at the time of the invasion, and one of the declared objectives of the attack was to remove Gen Noriega from power, US government lawyers are going to have difficulty arguing that the Treaty was respected.

Hundreds of Panamanian civilians have been killed and thousands wounded in the past two weeks, more in the entire history of Panamanian-US conflicts. Opponents of President Endara, for the moment silent in the immediate aftermath of the invasion, can be expected to be heard again on that point.

An additional and potentially more serious problem for the new government is what to do about the future defence of the Canal.

Article 5 of the treaty which deals with the permanent neutrality of the Canal states: "After the termination of the Panama Canal treaty, only the Republic of Panama shall operate the Canal and maintain



Two young people stroll through downtown Panama on New Year's Day, seeming to pay no attention to the US military carriers

## Collor may take daring political gamble

By Ivo Dawny in Rio de Janeiro

MR FERNANDO Collor de Mello, Brazil's president-elect, looks set to adopt a daring if high-risk strategy to win support for tough economic measures when he takes office on March 15.

Instead of trying to form an alliance in talks with the country's squabbling party leaders, the new president appears ready to take his package and invite congressmen of good will to join a government party of National Unity.

The strategy, revealed by Mr Collor's chief supporter in Congress, Deputy Renan Calheiros, would at a stroke eliminate the traditional horse trading on policies which fatally weakened the outgoing government.

With inflation now over 50 per cent a month, many political commentators say the biggest hurdle facing the new president is obduracy from congressmen.

Many are expected to resist tough economic measures for

fear of hurting their chances of re-election though some of the most respected deputies, theoretically in opposition to Mr Collor, support the broad lines of his economic policy.

His policy revolves around a sharp attack on the public sector deficit through cutbacks in expenditure and a general shift of emphasis away from the state to the private sector.

Mr Collor, who defeated his socialist rival Mr Luis Inacio Lula da Silva by an votes in elections last month, argued throughout the campaign that his supporters were endorsing a "liberal" economic programme.

Economists studying the kind of prices management

measures needed to tackle high inflation rates like that of Brazil also agreed that the new government must act firmly on the outset, eschewing political compromises.

The biggest risk for Mr Collor is that he will fail to win congressional backing for his plan and go on to lose his fight for a majority in the upcoming October election. But if he succeeds, he will win an unprecedented measure of political authority always denied his predecessor and the chance to attempt an as yet untried policy to tackle Brazil's now chronic economic malaise.

Last year, Brazilian inflation hit a new record level of almost 1,800 per cent.

**Riyadh bond issue to cover budget deficit**

By Victor Mallet, Middle East Correspondent

KING Fahd of Saudi Arabia yesterday announced government plans to issue domestic bonds for the third consecutive year to cover the Kingdom's budget deficit.

Budget revenue is expected to rise 1.7 per cent this year to SR11.8bn, with spending up 1.4 per cent to SR14.3bn. Defence payments of SR525m will take the lion's share of state expenditure from last year's.

Government officials say there are no plans for foreign borrowing or any further drawing down of Saudi Arabia's reserves. Bankers, however,

say that commercial banks and government institutions are reluctant to take more bonds on to their books, and attempts to develop a secondary market are intensifying.

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King Fahd yesterday went out of his way to justify heavy arms spending as necessary for deterrence. "We want to reiterate that the development of our military forces is not to

increase its Opec sales quota, now set at 5.38m barrels a day for the first half of this year.

Last year's oil revenues were around 20 per cent higher than those of 1988, and yesterday the Ministry of Finance estimated that the Kingdom's gross domestic product rose by an unexpectedly high 4.8 per cent in 1989, compared with only 1.9 per cent in 1988.

King Fahd also gave an outline of his new five-year plan. Priorities include reduced dependence on oil exports, encouragement for private sector investment, and a continued emphasis on defence.

## Israel's 1989 GDP up only 1%

By Hugh Carnegy in Jerusalem

THE Israeli economy failed to register significant growth in 1989 for the second year running, with investment and private consumption falling, but a recovery in exports helped narrow the trade deficit, according to preliminary figures published yesterday.

Gross domestic product rose in real terms by just a shade over one per cent, slightly less than in 1988 and well below figures in the previous two years. The Bureau of Statistics said, based on returns for the first 11 months of the year.

It estimated that industrial production was down by up to 2 per cent and investment down by 5 per cent, underlining the picture of stagnation.

However, a slowdown in imports of goods and services

- reflecting in part a 3 per cent fall in private consumption in which the main feature was a slump in spending on consumer durables, and a 4 per cent increase in exports, fuelled by two devaluations over the year - brought the trade deficit down from \$5.3bn (\$3.3bn in 1988) to a predicted \$3.9bn in 1989.

The bureau said defence expenditure, including defence imports which is one of the biggest items in government spending, had fallen by as much as 14 per cent over 1988 despite the additional costs of fighting the Palestinian uprising in the occupied territories.

In Israel, the police said they had intercepted and defused 10 letter bombs sent from Cyprus. There was no immediate indication who was responsible.

It said the total negative effect of the uprising on the Israeli economy was about

shekels 500m (£155m) out of a total GDP of shekels 22.5bn - although this estimate is significantly less than a figure of £250m produced by Bank Hapoalim last week.

The Israeli authorities imposed curfews on approaching 1m Palestinians - more than half the residents of the West Bank and Gaza Strip yesterday to forestall demonstrations planned to mark the 20th anniversary of the founding of Fatah. Mr Yassir Arafat's mainstream Palestine Liberation Organisation faction, which enjoys widespread support in the occupied territories.

Government officials say there are no plans for foreign borrowing or any further drawing down of Saudi Arabia's reserves. Bankers, however,

say that commercial banks and government institutions are reluctant to take more bonds on to their books, and attempts to develop a secondary market are intensifying.

By showing men such as Mr Bulaya that they stand to gain more from rationally managing wildlife than by destroying it, the Luangwa Integrated Resource Development (LIRD) aims at re-establishing a sustainable and profitable relationship between rural communities and the natural resources around them.

Steel doors bar passages in the Securitate's underground nerve centre

## Home of Romania's secret police

By Judy Bousquet in Bucharest

THEY came from nowhere. Some wore two sets of clothing, one civilian, one a military uniform. Those who belonged to the special unit, called the Fifth Directorate, wore black berets and black jump suits, with a silk red stripe stretching from wrist to ankle. They fired precisely and attacked selected institutions.

In Arad, a town not far from the Hungarian border, they stormed the maternity section of the main hospital. There, they riddled pregnant women and babies with bullets.

In Cluj, Transylvania, the main centre of the ethnic Hungarian minority, they descended from a lorry and fired into a small group of demonstrators. More than 30 people were shot dead.

In Bucharest, they attacked the main emergency hospital but were driven back by the army and young armed civilian guards. In all these cases, they were equipped with sophisticated weapons.

They were all members of the Securitate, the secret police who had terrorised Romanian society for the best part of a quarter of a century.

But during the revolution, which started on the evening of December 21, they remained elusive. In Bucharest they disappeared as quickly as they arrived, down into the system of passages under the city.

One of the nerve centres for

the Securitate was under the Central Committee headquarters of the Romanian Communist Party. At first glance, it is similar to a large basement used for a heating system. But a closer look quickly reveals the differences.

Dorel, a 25-year-old civilian guard, led us down several flights of stone steps and along a series of narrow carpeted passages, which were guarded by a couple of threatening soldiers. At the end of each short passage was a steel door, at least three inches thick. Each door had double sets of latches.

This young man, who, until the revolution, was an engineer by day and a student by night, said he could not take us any further along the tunnels. "We think they are booby trapped. But somewhere out there, the remaining hard core of the Securitate terrorists are waiting. Waiting to strike back."

But who are the Securitate? Fifteen people suspected of belonging to the secret police were last week taken to the main Bucharest hospital.

They were suspicious from the start," said Dr Gabriel Tatu, a surgeon. "They had no identity papers. Some of them wore two sets of clothes - a military uniform and a civilian suit underneath. Most of them were young, in their early twenties. One of them was even armed when he was admitted to the hospital. At one point he started to cry.

Although it is not entirely clear, the preparation of the plans may have come from the third and lowest underground level of the Central Committee building.

There, the Securitate had at

their disposal not only a tank

equipped with technology

for purifying air and water

as well as anti-radiation treat

ment, but a range of sophisti

cated US and Japanese commun

ication equipment.

In this third-level commun

ication centre, an entire wall

was filled with electronic gear

phones, radio transmitters and

a television. In their hasty

escape, the Securitate had

destroyed them.

Dorel was unsure if the bunks

he was the centre of this net

work. "I cannot be absolutely

sure. But from here, the Secu

itate could enter this building

and leave quickly to other

parts of the city."

The doctors say these people

were heavily drugged. They

were really high on drugs and

alcohol," said Dr Tatu. "We

had to use large doses of tran

quillizers to calm them down.

That took two days. Until last

Friday, when the army took

them away, they remained

absolutely silent. Our own psy

chologist tried to talk to them.

But it was pointless. They said

nothing."

Dr Andrei Firila, the amu

nous 52-year-old

director of the hospital, who

had been working non-stop for

six days and nights, said he

had no experience of this kind

of mentality.

"I think they will not fight

back. There is no way for them

to return. They have no pur

pose left, now that their leader

executed dictator Nicolae

Ceausescu is gone."

His optimism is shared by

many people. But that does not

prevent Romanians from

looking over their shoulder, a

habit developed for 25 years.

But despite the odd sniping

incident, the fear is starting to

lift, as thousands of secret

police are believed to have

given themselves up and peo

ple are at long last looking

towards a future without the

deadly Securitate.

"We found three separate

plans, each describing ways to

get out of or into the city

through different tunnel exits,"

Dorel explained. All the plans

were coded.

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## OVERSEAS NEWS

## CHINA'S RELATIONS WITH BRITAIN AT NEW LOW

## Peking attacks HK passports plan

By John Elliott in Hong Kong

CHINA'S increasingly fractious and tangled relationships with Hong Kong and the UK have hit a new low, with an outspoken attack launched by Peking against Britain's controversial plan to issue full passports and nationality rights to up to 225,000 of the colony's citizens.

The sharp style of the attack, made on Saturday, took diplomats and community leaders by surprise, especially because unopposed "corresponding measures" were threatened if the plan was not withdrawn.

It is assumed that the tone of the attack stems from Peking's extreme sensitivity following the collapse of Eastern European Communist régimes as well as reflecting concern about implications for China's nationality laws.

Both the British and Hong Kong governments have rejected China's allegations that the passport package would breach a "solemn commitment" in the 1984 Sino-British Joint Declaration on the colony's 1997 return to Peking's sovereignty. They said the plan would go ahead.

"This attack has come out of the blue. It is a step backward for our passports' campaign and for confidence in Hong Kong as well," said Mr Peter Soitch, vice-chairman of Swire Pacific and a leading member of the business sector's Honour Hong Kong passport campaign.

The attack appears to be part of Peking's policy of rejecting all demands and initiatives that arise in Hong Kong as a result of the Tiananmen Square crisis.

Peking has been known to have had reservations about the passport package for some time, but its officials have usually said it was a matter for Britain, providing the 1984 Joint Declaration was not breached.

Since the Tiananmen Square crisis, Peking officials have been alleging that the passport plan is part of British attempts to reduce China's sovereignty after 1997 by "internationalising" the future of the colony.

The 1984 declaration includes memoranda written by the Chinese and British governments which provide that from June 30, 1987, existing



A Hong Kong demonstrator demands the ousting of the 'Ceausescu of China'

British Dependent Territories' Citizens' (BDTC) passports will be replaced by a British-issued passport or travel document, subsequently named the British National (Overseas) passport.

It is this clause to which Peking is believed to have been referring last Saturday when it said there had been a "gross violation" of a "solemn commitment".

It is assumed that the alleged breach has occurred because 225,000 of the 3.25m BDTC passport holders could now receive full British passports, not lesser travel documents.

The UK rejects this, saying there is nothing to stop other passports being offered by the UK or other countries before 1997. It adds that the aim is to stem the brain drain by keeping valuable people in Hong Kong, an aim Peking should support.

China has also found itself in a difficult position over its own

nationality laws, which do not allow dual citizenship. People are Chinese until they go abroad and take another country's citizenship, at which they lose their Chinese status.

The law does not provide for the situation where Chinese people gain foreign citizenship without leaving China (or, in this case, Hong Kong).

Peking is therefore faced with having to accept that there will be a large group of ethnic Chinese people in Hong Kong who have opted for alternative nationality without actually emigrating.

This complicates China's unexplained weekend threat to take "corresponding measures" if the package is not withdrawn.

The measures could involve Peking introducing various forms of discrimination against non-Chinese nationals. Already, non-Chinese are to be debarred from top civil service jobs. This could be extended to other occupations such as legislators

ABOUT 10,000 people marched through Hong Kong yesterday to the offices of the New China News Agency, Peking's de facto embassy, demonstrating in support of political change in Romania and "peace and democracy" in China. John Elliott reports. Some speakers called for the downfall of Peking's Communist régime.

This was one of the biggest demonstrations in Hong Kong for several months, and shows a local pro-democracy alliance can still pull crowds onto the streets despite Peking's repeated warnings against such activities.

Thousands of people lit candles in Chater Square, in central Hong Kong, for the Romanian régime at a midnight vigil on New Year's eve, and again yesterday before the peaceful march.

China's leaders are known to be embarrassed by the events in Romania, having publicly supported the Ceausescu régime. This has provided Hong Kong pro-democracy activists with a new cause with which indirectly to provoke Peking.

or the judiciary. Wider discrimination could also be introduced.

Proposing such discrimination would, ironically, involve Peking in formally recognising the British passport scheme as a full nationality package – a move it almost certainly does not want to make.

Alternatively, Peking could refuse to recognise the 225,000 passports. That would pose difficulties of differentiating the 225,000 from other ethnic Chinese people who gain British passports in the coming years.

By proposing the scheme at a time when Peking is ultra-sensitive, the UK has therefore opened a diplomatic can of worms.

This will undoubtedly sharpen the dialogue when Sir David Wilson, Hong Kong's Governor, travels to Peking on January 10 for the first time since June, to hold three days of talks with senior Chinese officials.

## World air traffic up 72% in '80s

By Paul Abrahams

WORLDWIDE scheduled airline traffic increased by 72 per cent during the 1980s, according to preliminary estimates prepared by the International Civil Aviation Organisation (ICAO).

ICAO estimates that the air-lines of its 162 member-states flew nearly 225bn tonne-kms on domestic and international flights in 1989, against 130bn in 1980.

The figure is compiled by multiplying the number of passengers, and amount of baggage, freight and mail carried, by the number of kilometres flown. The total in 1989 was 8 per cent higher than in 1988.

The most dynamic sector in the 1980s was freight. The amount carried grew by 96 per cent during the 1980s, from 25bn tonne-kilometres to 59bn tonne-kilometres. Growth in freight last year reached 8 per cent.

Passenger traffic also increased during the 1980s. The scheduled airlines carried more than 1.1bn passengers in 1989, representing an increase of 3 per cent on 1988, and a 49 per cent increase on 1980.

The airlines achieved 1.8bn passenger-kms last year, an increase of 5 per cent on 1988.

At the beginning of the decade, the figure was about 1.1bn.

The airlines have increased their capacity since 1980 from 1.7bn seat-kms to 2.6bn and have managed to increase the number of passengers carried. ICAO estimates that load factors have increased from 63 per cent in 1980 to 68 per cent in 1989.

Jordan vote

Jordan's Prime Minister Mudar Badran won a vote of confidence from the lower house of parliament yesterday, after a tense three-day debate. Reuter reports from Amman.

Deputies cast 65 votes in favour, nine against, with six abstentions. Most Moslem Brotherhood deputies backed the government.

## Fury over unrepentant Chun

By Maggie Ford in Seoul

SOUTH Koreans have reacted with anger and dismay at the failure of their unrepentant former president, Chun Doo Hwan, to lay to rest the legacy of his dictatorial régime.

Mr Chun returned to his exile in a remote Buddhist temple as the clock struck midnight on Sunday, after a turbulent 12-hour appearance before parliament.

His performance dashed hopes that the new decade could be ushered in with a spirit of reconciliation. Mr Chun's régime ended in June 1987 after nationwide demonstrations forced his government to hold free elections.

Millions of viewers watched television broadcasts of Mr Chun's testimony, in which he was expected to answer more than 100 questions about the corruption and brutality of the Government he formed after a military coup in 1979.

It soon became clear that the former leader, looking bent but not broken, was repeating the old stories he had always used to justify his rule.

Many people switched off their sets in fury and frustration. "The man has learned nothing from a year in exile," and "He hasn't repented at all", were typical comments. There were some mutterings about the lessons of Romania.

Members of parliament reacted emotionally at times.

## U Nu put under house arrest

By Chit Tun in Rangoon

BURMA opposition leader U Nu and 13 members of his "parallel government" have been placed under house arrest and are to be held incommunicado for a year by the military government, on the grounds that the organisation is a threat to the security and peace of the country.

U Nu set up the "parallel government" with 25 of his political colleagues last September, when pro-democracy demonstrations were at their height in Rangoon and other big towns.

Though regarded initially by many as a farcical creation of an old man (U Nu is 83), the

parallel government gradually became a nuisance to the military government headed by General Saw Maung, who seized power on September 18, 1988.

Repeated calls for its abolition have been made by the government information committee and in the state-owned media, but U Nu has steadily ignored them.

Complications began to appear when "ministers" of the "parallel government" took steps to contest multi-party elections to be held in May.

Under the parliamentary elections law, persons who have links with illegal organi-

sations are barred from contesting elections, and the "parallel government" is such an organisation, in official eyes.

The "parallel government" became an intolerable thorn in the side of the military government when, on Christmas Day, U Nu announced that he would not dissolve it unless and until retired General Ne Win, former armed forces chief, admitted in writing "his mistake" in having seized power against U Nu, then prime minister, in 1962.

He had not engaged in any bribery, illegal collection of business funds or unjustifiable business deals, either abroad or at home, although he spoke of failing to control his family, several of whom have

been allowed to return to the weekend, following several independent calculations which suggested people earning more than £18,000 a year would be worse off. Those on salaries of £80,000 a year could see take-home pay fall by nearly £10,000, although people earning £15,000 could still be better off.

The claims were immediately rejected by Mr John Smith, the shadow Chancellor, who said no meaningful calculations were possible until Labour had fixed the various tax bands at which differential rates of income tax would be paid.

Dr Marek emphasised that Labour's tax plans had yet to be finalised.

## January sales business brisk, say large stores

BIG STORES reported healthy sales in January sales yesterday, in spite of pessimistic forecasts. Mr Bob Ager, marketing director of Selfridges, in Oxford Street, London, said trade since the start of December had been at least 10 per cent up on last year.

The drop in trade seemed to have been confined to goods associated with the home, he said.

Post-Christmas sales had been running about 10 per cent up on last year and New Year's Day was clearly no exception, Mr Ager said.

In Manchester, about 100 people were waiting outside Marks & Spencer when it opened. Women's fashion and men's casual wear attracted customers, but the briskest trade was in cut-price electrical goods.

"The weather isn't too bright which is in our favour and encourages the customers," said Mr Stephen Plant, assistant store manager.

## Sikhs paralyse Punjab

SIKH militants paralysed Punjab with a general strike yesterday, issuing a series of demands to the new Indian government which is seeking to end a bloody separatist campaign in the northern state. Reuter reports from Amritsar.

The All-India Sikh Students' Federation (AISSF), which called the strike, claimed it was a near-total success, amounting to a popular endorsement of their terms for

## WORLD ECONOMIC INDICATORS

## INDUSTRIAL PRODUCTION (1985 = 100)

	Nov '89	Oct '89	Sept '89	Aug '89	Oct '88	% change over previous year
US	114.4	114.2	114.8	113.1	113.1	+1.1
Japan	120.5	119.7	119.2	116.7	116.7	+3.3
France	112.4	111.2	113.2	109.8	109.8	+5.2
UK	111.4	110.5	111.6	110.1	109.8	+1.2
W.Germany	111.1	112.2	112.4	107.6	107.6	+3.3
Italy	119.5	121.0	117.3	115.6	115.6	+3.4

Source: (except US) Eurostat

## UK NEWS

## PM praises Gorbachev's role in E Europe changes

By Michael Cassell, Political Correspondent



MRS MARGARET Thatcher last night told the Soviet president, President Mikhail Gorbachev, he deserved "special credit" for the historic changes sweeping across Eastern Europe.

In a new year message broadcast on the BBC World Service, the Prime Minister said 1989 had been a remarkable year, at the end of which hopes for a more peaceful and prosperous world stood high.

World statesmen, she said, were now working more closely together than ever before. Mr Gorbachev, in particular, understood the aspirations of millions of ordinary people and had displayed the courage and vision to take the difficult decisions which had made many of them become a reality.

Mrs Thatcher said she was looking forward to her proposed visit to Moscow this year, following Mr Gorbachev's visit to London in 1988.

In her earlier Christmas message to the British electorate, she claimed the country had "infinite opportunities" in the 1990s, after a decade in which socialism had been shown to be a complete failure.

Her remarks were countered

Tories had been weakening the powers and resources the community needed to meet its responsibilities.

The Government, he added, had been manipulating democracy to an extent not known in modern Britain while it had neither made nor encouraged the investment needed in education, transport and housing.

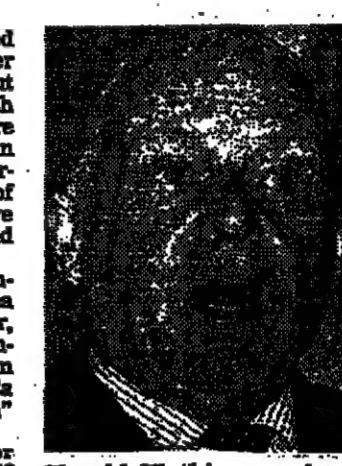
Mr Kinnock will visit Moscow for talks with Mr Gorbachev on January 16. An invitation to the Labour leader to go to the Soviet Union has been outstanding for some time and Mr Kinnock now believes that, with his party's policy review complete and agreed, the time is right to make the visit.

According to a Labour spokesman, the visit will be "short and businesslike" and the talks between the two leaders are expected to concentrate on further arms reduction events in Eastern Europe.

Labour is particularly confident that its newly-adopted defence strategy, which embraces negotiated nuclear disarmament, will enable it to be seen to play a constructive role in the next stages of strategic arms reductions.

## Why Macmillan ensured Cunard had it so good

By John Mason



CABINET PAPERS released under the 30-year rule offer insights into early views about a Channel tunnel. The British attitude to be taken if there were any revival of interest in a tunnel was spelt out by Harold Watkinson, Minister of Transport in the Conservative Government led by Mr Harold Macmillan.

It remained the Government's view that air and sea links were adequate. However, the Transport Minister conceded that British participation in any project would create "a particularly good impression" in France.

Mr Watkinson, who later became a peer and a chairman of the Confederation of British Industry, also said there would be no objections to defence grounds, but defence planners insisted that there had to be some way of putting the tunnel out of action to prevent possible invasion.

The Macmillan Government's stance on intervening in industry was demonstrated by the decision reached in principle to help Cunard replace its ageing Liners, the Queen Elizabeth and the Queen Mary.

Replacements were estimated to cost £30m per ship, of which Cunard could provide only £12m. Memoranda from the Chancellor of the Exchequer and Mr Watkinson, showed that Cunard approached the Government for aid, effectively in the form of direct subsidy.

The party is pledged to end the party's reputation for imposing penal levels of taxation and it has already stated that it will raise the top rate of income tax to 50p in the pound. The lifting of the earnings ceiling on national insurance contributions will effectively give a top rate of 55

**TODAY'S LEADER**

101/1990

**IN TOMORROW'S WORLD**

Over the last decade British Aerospace has grown to become Britain's largest manufacturing company, with over 50% of its business serving civil markets.

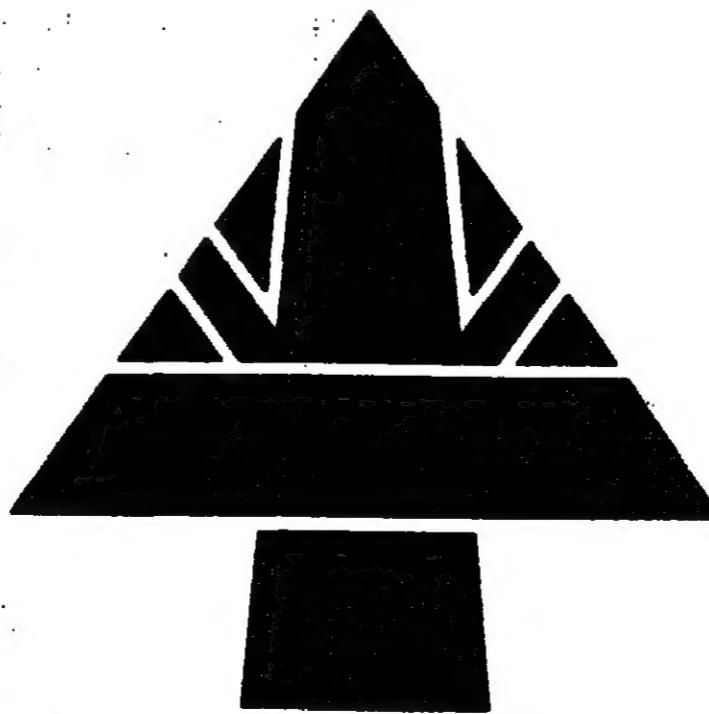
A near tenfold increase in sales during the decade has established British Aerospace as one of Europe's fastest growing businesses.

In the same period, 62% of total sales have been achieved in overseas markets and British Aerospace has become by the end of the decade Britain's number one manufacturer and exporter.

As a major player in the international defence equipment industry, British Aerospace through its collaborative programmes has secured significant contracts worldwide throughout the '80s.

In both domestic and international markets, British Aerospace has extended its activities into vehicle manufacture, information technology, optronics, tele-communications, property development and construction.

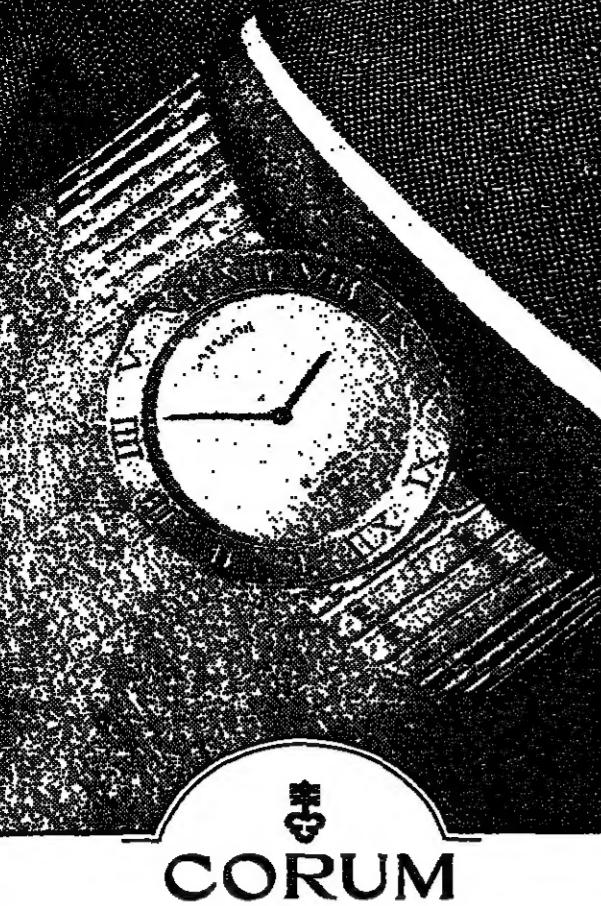
1990 marks the beginning of a new decade of achievement. Investment in research, in human resources and in manufacturing technology will enable British Aerospace to maintain its dominant position well into the 21st century.



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Individually made with a degree of skill and care that belongs to a former time, Corum watches carry design into the future. The Romulus epitomises this with its ultra-slim solid gold case and "Roman hours" which are hand-engraved on the rim.

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## National Home Loans Blue Chip Interest Rate

for the period from 1st October to 31st December 1989 is:

FOR HOUSE PURCHASE 15.875% APR 17.0%  
FOR REFINANCING 16.375% APR 17.6%

For further information contact:

**HomeLoans**  
The National Home Loans Corporation plc  
St. Catherine's Court, Herbert Road,  
Solihull, West Midlands B91 3QE.

## UK NEWS

### Ulster companies face new laws on religious equality

By Ralph Atkins

COMPANIES in Northern Ireland face new laws from today which could force them to take positive steps towards combatting discrimination in the job market between Catholics and Protestants.

The 1989 Fair Employment (Northern Ireland) Act, outlaws "indirect" discrimination in the province arising from unjustifiable employment practices.

Its aim is to break down inequality and in turn bitter

division between the loyalist and nationalist communities. Direct discrimination has been illegal since 1976.

Although the Act has received at most a muted welcome from many Northern Ireland politicians, the Government believes it is a step towards easing tension in the province.

Opponents have complained that the Act has too many loopholes or that it will be an administrative burden on

employers, affecting their competitiveness.

It also depends on future economic growth in a region where in some local pockets unemployment exceeds 50 per cent.

Where Protestants or Catholics are found to have unfair access to jobs, companies may have to take "affirmative action". This could mean changing recruitment practices by advertising in newspapers sold to a particular

community, for instance.

A new Fair Employment Commission will be able to issue legally enforceable directions including setting goals and timetables for employers.

A Fair Employment Tribunal will have powers to impose fines of up to £20,000.

Companies could also be threatened with the withdrawal of valuable Government contracts.

A code of practice published by the Government today

advises companies to actively practise fair employment as part of personnel procedures.

It urges companies to create a neutral working environment by prohibiting the display of flags, posters or graffiti that are likely to cause offence to existing or potential employees.

Mr Richard Needham, Northern Ireland minister responsible for the economy, said the

regime was "tough but fair".

He promised to maintain Government efforts to bring jobs to the province in order to complement the new legislation.

Under the Act, companies with more than 25 employees will have to register with the Fair Employment Commission and monitor the religious composition of their workforce. Employment practices will have to be reviewed at least once every three years.

S.G. Warburg most active financial adviser in takeover bids for UK companies in 1989

### Latest figures put Goldman Sachs top for international deals

By Martin Dickson

S.G. Warburg was the most active financial adviser in takeover bids for UK companies in 1989, while Goldman Sachs topped the league for international deals, according to figures published today by FT Mergers and Acquisitions magazine.

S.G. Warburg was involved in 29 completed bids for quoted UK companies, worth £25.9bn (see table 1). Lazard Brothers is in second place, with 19 deals, worth £20.4bn and Goldman Sachs third with four deals, worth £19.8bn.

The 1989 statistics are dominated by the £13.5bn bid from

Sir James Goldsmith's Hoyleke company for BAT Industries. The two sides had a total of seven financial advisers and these occupy the top slots in the league table.

The advisers to BAT were Warburg, Lazard Brothers, Goldman Sachs and Shearson Lehman. Hoyleke was advised by Hambros, Bankers Trust and Drexel Burnham Lambert.

Apart from BAT, Warburg's other large deals included the £2.2bn bid by Isosceler for Gateway and advising GEC and Siemens (together with Schroders) in the £2bn bid for Plessey. It was also joint

adviser, with Goldman Sachs, in Ford's £1.6bn bid for Jaguar.

Lazard's owed its number two position not only to the bid for BAT but also for its work defending both Plessey and Gateway (the latter in conjunction with Lazard Freres and the New York house, and Morgan Grenfell).

Goldman Sachs has been the most successful of the US banks which have invaded the UK takeover business. Apart from advice in the Ford and BAT bids, its credits include the £4.5bn merger between Magenta and the £282m Bowater bid for Norton Opax.

Many merchant banks argue that the impact of the American attack is exaggerated by table one, since this assigns

the full value of a bid to all the advisers of a company named in the bid documentation. The argument is that the better merchant bank will not need to advise its work.

Table two adjusts for this. It takes the value of all advisory work to UK companies in takeovers - be they bids for quoted companies, private ones, in the UK or abroad - and then divides the value of bids between the advisers to any one party.

Schroders advised GEC and Siemens in their bid for Plessey and defended Consolidated Gold Fields in two bids, each

Table 1: COMPLETED BIDS FOR PUBLICLY QUOTED UK COMPANIES IN 1989

Financial advisers named as such in bid documentation		
Adviser (1988 position)	Bid value (£m)	Number
1 S.G. Warburg (3)	25,995	29
2 Lazard Brothers (9)	20,385	19
3 Goldman Sachs (-)	19,874	4
4 Bankers Trust (-)	14,988	11
5 Hambros (16)	14,735	15
6 Shearson Lehman (10)	13,957	3
7 Drexel Burnham Lambert* (-)	13,620	1
8 Schroder Wagg (-)	12,414	25
9 Morgan Grenfell (2)	11,631	20
10 Kleinwort Benson (5)	9,514	20
11 N.M. Rothschild (7)	8,050	17
12 Wasserstein Perella (-)	8,700	2
13 Lazard Freres New York (6)	8,087	3
14 S. Montagu (8)	5,280	18
15 J.P. Morgan (-)	4,500	1
16 Dillon Read (-)	2,200	1
17 BZW (12)	1,423	20
18 Barings (11)	1,264	14
19 R. Fleming (14)	1,063	13
20 Charterhouse (15)	1,044	17

\*Denotes declined to give full details of activities.

Table 2: BIDS FOR UK COMPANIES AND BRITISH BIDS ABROAD IN 1989, ADJUSTED TO TAKE ACCOUNT OF JOINT ADVISERS

Where more than one bank has advised a party to a deal, this table divides the value of the transaction between them		
Adviser (1988 position)	Bid value (£m)	Number
1 S.G. Warburg (1)	19,769	22
2 Kleinwort Benson (4)	13,883	66
3 Schroder Wagg (3)	13,512	68
4 Lazard Bros (6)	12,374	57
5 Morgan Grenfell (2)	10,727	51
6 Goldman Sachs (8)	10,567	14
7 Shearson Lehman (-)	8,680	31
8 Bankers Trust (-)	7,334	21
9 N.M. Rothschild (10)	6,682	41
10 Hambros (17)	5,449	28
11 Lazard Freres NYK (14)	4,993	12
12 S. Montagu (7)	4,711	57
13 Drexel Burnham (-)	4,500	1
14 Wasserstein Perella (-)	3,900	6
15 BZW (12)	3,684	80
16 Ealing Bros (9)	3,017	28
17 J.P. Morgan (-)	2,973	4
18 R. Fleming (14)	2,820	15
19 Morgan Stanley (-)	2,048	15
20 R. Fleming (15)	1,830	44

includes full cross-border bids and denotes bids where a foreign bank has acted as financial adviser. Full value of bid given to advisers, but only those named in bid.

\*Denotes declined to give full details of activity.

Additional figures, adjusted for joint advisers and other factors, put First Boston of the US at the head of the league of advisers involved in cross-border deals, in front of Goldman, Warburg and the Wall Street boutique Wasserstein Perella.

statementing and settlement, collections and fraud control.

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Signet has cracked it for an extensive list of clients. They range from small operations with less than a thousand cardholders up to major players issuing Access, MasterCard or Visa. And they cover credit cards, charge cards, gold cards, corporate cards, affinity cards, store cards and other card operations.

So, whatever type of card, talk to Signet about third-party processing. Then see your plans take wing.

**SIGNET**

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## UK NEWS — EMPLOYMENT

## Unions' organising attempts highlighted

By John Gapper,  
Labour Editor

COMPANIES using human resource management techniques, such as profit-sharing to increase employee involvement, are more likely to face attempts by unions to recruit their workers and gain recognition, a study has found.

The study of the pattern of union-organising attempts in the 1980s found that non-union companies, which tried to involve their workforces in different ways were more likely to attract the attention of unions.

The finding is significant because of the use by some companies of human resource management techniques to discourage their workers from joining unions in order to force improvements in conditions.

It suggests that the existence of consultation mechanisms, such as joint staff committees in non-union companies, may encourage unions to believe that recruitment and recognition attempts are more likely to be worth the effort.

The unpublished academic study was based on the 1984 Workplace Industrial Relations Survey.

It concluded that unions concentrate most organising efforts on companies in traditional areas but there are some signs of change.

Unions tended to try to organise in large, British-owned companies but seemed to be starting to respond to labour market changes. Companies with more women and part-time workers were more likely to face organisation attempts.

The study tested the probability of organising attempts in companies with three common features of human resource management: changed staff consultative committees, a profit-sharing scheme or an attempt to raise employee involvement.

Each of the three was found to raise the probability of an organising attempt, particularly among non-manual employees. A staff committee increased the probability of an attempt to organise among non-manuals by 11.8 per cent.

Foreign ownership of companies was found to be a significant discouragement to unions. Foreign-owned companies were 42.6 per cent less likely to face an organising effort.

*Union Recruitment and Organising Attempts in Britain in the 1980s: by P.B. Beaumont, Social and Economic Research Department, Glasgow University, and R.I.D. Harris, Economics Department, Waikato University, New Zealand.*

## Tory support for ambulance staff grows, say unions

By Fiona Thompson, Labour Staff

A MAJORITY of backbench Tory MPs are unhappy with the way the Government is dealing with the long running ambulance dispute and think ambulance workers deserve a better pay deal, according to union leaders.

Mr Bob Abberley, parliamentary liaison officer for the five unions representing the country's 22,500 ambulance workers, said yesterday that 260 to 300 backbench Tory MPs had been contacted either by local ambulance crews, the national union leadership or lobbyists at the House of Commons.

The overwhelming majority expressed support either for an improved pay offer or for putting the issue to arbitration, he said.

Mr Abberley said there was now considerable pressure on Mr Kenneth Clarke, Health Secretary. Tory MPs were "getting nervous" and the dispute had been dragging on for too long.

The action in support of a rejected 6.5 per cent pay offer began 16 weeks ago tomorrow. Union leaders are facing calls from grassroots ambulance workers to step up industrial action but in spite of some demands for an all-out strike, Mr Roger Poole, the chief trade

union negotiator, said yesterday he was confident it would not come to that.

He said Mr Clarke had been "trying to provoke a strike ever since the dispute started. But ambulance workers are not going to fall into his trap."

He said more and more Tory MPs who were appalled at Mr Clarke's handling of the dispute were publicly saying so.

Mr Clarke said yesterday he was very pessimistic about the prospects of a settlement. He said he would be writing this week to 130 district managers of regional health authority hospitals spelling out to them why he would remain firm on the 9 per cent 18-month pay offer and make no concessions to the ambulance workers.

If more money was made available, it would only mean the closure of hospital wards, he said.

The ambulance union leaders and regional representatives will meet on Thursday to decide how to step up their action short of a strike. It is likely to involve greater use of public and parliamentary support.

## BT will discuss calls to improve pensions

By Diane Summers, Labour Staff

BRITISH TELECOM has agreed to meet union leaders soon in response to their demands for improvements to the company's pension scheme.

The talks follow an announcement last month that BT was suspending contributions to the older and larger of its two pension funds — perhaps for as long as 10 years — and reducing contributions to the other fund.

A pensions study published recently by Eclipse Publications said the £100 surplus on the older fund was the largest ever revealed in the UK, beating the British Rail scheme, the previous record holder, by £200m.

The National Communications Union and other unions want improvements in the amount paid out by the pension funds and increased life insurance cover.

Pension payments currently can be worth up to half of final salary, the unions want that increased to two-thirds. They

also want life insurance cover to be raised to four times salary and early retirement terms to be improved.

The BT unions are angry they were not consulted before the announcement of the pensions holiday was made. The National Communications Union claimed that the suspension of payments could save the company about £200m a year.

Mr Tony Young, NCU general secretary, said: "What BT did was quite disgraceful. The surplus money should be used to the benefit of members."

The approach taken so far by BT contrasts with British Rail's, BR cut employee contributions, following long negotiations with the unions, rather than suspending its own contributions to the fund. In addition, substantial improvements in benefits have been made.

*Occupations Pensions, Eclipse Publications, 18-20 Highgate Place, London NW1 1QP. £5 for annual subscription.*

## TUC sees role in eastern Europe

By Our Labour Staff

BRITISH UNIONS could play a vital role in helping workers of eastern Europe establish their own effective trade union movements, said Mr Norman Willis, TUC general secretary.

Writing in the January issue of the TUC Bulletin, published today, Mr Willis says: "The TUC played an honourable part in West Germany after the Second World War, helping to re-establish effective trade unions which have played a major part in that country's rise to economic power."

"We might yet be called upon to play a similar role east of the old Berlin Wall."

He said that while the Polish people were looking for more investment, they did not want to be victims of exploitation.

## THE ROYAL BANK OF CANADA

## Dividends

NOTICE is hereby given that Dividend No. 410 on the Common Shares of this Bank has been declared for the current quarter in an amount of 58 cents per Common Share outstanding at the close of business on January 24, 1990 payable at the Bank and its branches on and after February 23, 1990 to shareholders of record at the close of business on January 24, 1990. Subject to the approvals of the Holders of Common Shares of the Bank and of the Minister of Finance, the Common Shares of the Bank will be subdivided on a two-for-one basis on or about February 8, 1990. However, Dividend No. 410 will only be payable in respect of such number of Common Shares held of record on January 24, 1990, being on a pre-split basis.

By Order of the Board

Jane E. Lawson  
Vice-President & Secretary

Montreal, December 5, 1989

## FINANCIAL TIMES CONFERENCES

## CREATING A EURO-WORKFORCE IN THE 90s

London, 22 &amp; 23 January, 1990

This two-day conference will open with keynote addresses by The Rt Hon Norman Fowler, MP, Secretary of State for Employment and Mrs Vassia Papandreou, European Commissioner for Social Affairs. The challenges for management of attracting an adequate supply of qualified people in the next decade will be reviewed by John Bamham, Director-General of the Confederation of British Industry; Tony Raban, Chairman of the Forum Européen de l'Orientation Académique; Professor De Matti Oitala, Senior Vice President of the Nokia Corporation and Ivan Yates, Deputy Chief Executive (Engineering) of British Aerospace plc. Professor Paul Lee Evans of INSEAD will speak on the challenges and opportunities of a pan-European market and how companies can make existing managers more European. The internationalisation of management will be discussed by Richard Noonan, Vice President, Industrial Relations, Ford of Europe and John De Leeuw, Managing Director of the Corporate Staff Bureau, Philips International BV.

## COMMERCIAL AVIATION IN THE ASIA-PACIFIC REGION TO THE END OF THE CENTURY AND BEYOND

Singapore, 12 &amp; 13 February 1990

By the year 2000 the Asia Pacific region is expected to be accounting for some 25% of the entire world air transport output, generating a massive growth in the entire air transport infrastructure of the region. This Financial Times conference brings together a most distinguished panel of speakers to assess this growth and examine the challenges and problems it will generate.

Contributors include: Lim Chin Beng, Sir Colin Marshall, Peter Sutch, Mitsunari Kawano, Dean Thornton, Louis Harrington and Cecil Rosen.

## THE LONDON MOTOR CONFERENCE

London, 5 March 1990

Louis Latif, President of Ford of Europe will deliver the keynote address at the 1990 London Motor Conference — the sixth in this well established series. Other contributors will examine the relationships between motor manufacturers and components suppliers and assess changing patterns in distribution, retailing and the aftermarket as the Single European Market draws closer. As in previous years, the conference has been timed to coincide with the Autoparts exhibition at Olympia.

## CAPITAL MARKETS WORKSHOPS

London, 21, 22 &amp; 23 March 1990

In 1988 the Financial Times and Price Waterhouse joined forces to arrange a highly popular series of capital market workshops. The workshops provide intensive training for small numbers of individuals. The programme provides detailed coverage, supported by case studies of capital markets activities, ranging from underlying concepts through the specific markets and instruments, to practical guidance on key aspects of management and control of the business including operations, risk management and performance measurement.

All enquiries should be addressed to:  
Financial Times Conference Organisation  
126 Jermyn Street, London SW1Y 4UJ  
Tel: 01-925 2323 (24-hour answering service)  
Telex: 77347 FT CONF G Fax: 01-925 2125

## UK NEWS — EMPLOYMENT

## Tory support for ambulance staff grows, say unions

By Fiona Thompson, Labour Staff

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The ambulance union leaders and regional representatives will meet on Thursday to decide how to step up their action short of a strike. It is likely to involve greater use of public and parliamentary support.

## Overseas exhibitions

January 8-11  
International Hotel, Restaurant and Catering Industries Trade Fair — HORECA (01-455 7977)  
Amsterdam

January 10-12  
International Home and Household Textiles Trade Fair — HEIMTEXTIL (01-734 5543)  
Frankfurt

January 13-15  
International Fairground and Leisure Park Equipment Trade Fair — INTERSCHAU (01-236 0311)  
Nuremberg

February 8-14  
International Toy and Hobby Fair (01-930 7251)  
Paris

February 9-18  
International Boat Show (01-496 1951)  
Stuttgart

January 12-17  
Helsinki

Carpets, Rugs, Decorative Goods and Home Accessories Exhibition; Jewellery, Gold and Silverware, Clocks, Watches and Gifts Exhibition; and 25th International Lighting Exhibition — LUMINAIRE (01-225 5566)  
Paris

January 13-15  
International Toy and Hobby Fair (01-930 7251)  
Nuremberg

February 8-18  
International Boat Show (01-496 1951)  
Helsinki

## FINANCIAL

January 8-11  
DIVIDEND & INTEREST PAYMENTS- Airline Companies 300cm  
Anglovaux 300cm  
Do. 5% Ptg 1550  
Baird & Co. Ltd 2.5% Ptg 1.25p  
Blackett, Hutton 5% Ptg 1.05p  
Boeing 5% Ptg 2.45p  
Do. 5% Red Ptg 1.25p  
British Aerospace 7.75% Cnv Red Ptg  
Brown & Root 10.75% Cnv Ptg 5.375p  
Calgary & Edmonton Railway 4% Deb 2pc  
Carrie 3.75% Cnv Red Ptg 2pc  
Chemical Banking Corp 600cm  
Coastal Corp 100%  
Do. 5% Deb 2.5pc  
Do. 5% Deb 3.5pc  
Do. 5% Deb 4.5pc  
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## MANAGEMENT

Leeds Permanent

## A search for better form

After several difficult years the UK building society is showing signs of regaining lost ground. David Barchard reports on its efforts to improve its performance

**T**he dangerous middle ground is how the building society industry describes the group of societies a few rungs down in size from Lloyds, as Halifax and Nationwide. These are societies which are too big for specialist regional or local markets, but not large enough to compete fully in retail financial services markets with the clearing banks.

Perched at the top end of these societies is Leeds Permanent, with assets of £138m in the year ending last September. During the year Leeds Permanent doubled its market share to just under 10 per cent and pushed its profits up by 13 per cent despite the recession in the mortgage market.

To other building societies, the results were a signal that Leeds Permanent is finally regaining its form after several very difficult years, during which it had been overtaken in size by Alliance & Leicester and was pushed out of the ranks of the top five societies.

For two years now, Leeds Permanent has been run by Mike Blackburn, who joined the society as chief executive after four years as head of Access, the credit card consortium, at Southend.

Blackburn took over at a time when both Leeds Permanent and the building society industry as a whole were facing painful questions about their future. For most of 1987, until the stock market crash, building societies were losing market share on both the savings and the mortgage sides of their business.

In 1987 Leeds Permanent was facing particular problems. It was a large society with a nationwide branch network which had grown rapidly in the 1970s, but it had changed less than most of its competitors and its management was widely regarded as weaker than average.

Its reserve ratio of 3.82 per cent of total assets in 1986 was the lowest in the entire industry, while its management costs were among the highest. The Leeds Permanent's management expenses to total

income ratio, at 56 per cent in 1986 and 51 per cent in 1987, was well above the average for the top 18 societies.

One of Blackburn's first steps as chief executive was to call in consultants PE Imbucor to review possible cost cutting. PE Imbucor's recommendations led to cuts equivalent to savings of £15m a year. Another target was Leeds Permanent's independent investment agencies, which supplement the society's branch network. Blackburn decided that many of these were now of marginal benefit to the society and slimmed the number of agencies down from 1,700 to 450 in late 1988.

Another step was to appoint a business director, Chris Chadwick, recruited from Burton Group Financial Services. "We've got to have a business going and I'd sooner have plenty of business coming in and the administration in bit of a shambles than the opposite. Commercial strategy comes first," says Blackburn.

At that point, Blackburn drew breath and decided to call in another outside consultancy

**'I was not trained to think in terms of firing people but the problem was how much dead wood to cut'**

company to advise him on long term strategy. This was not primarily because he felt unfamiliar with the business he was now running.

"In many ways running Access and running a large building society are extremely similar," says Blackburn. "You find yourself handling the same retail finance issues such as marketing, costs, and personnel relations."

The concern was strategic.

Building societies had a variety of options ahead of them, but the markets themselves were not sending back clear signals about which way to go. Blackburn says that he put three questions to himself and

his colleagues about Leeds Permanent's future:

- Could the society run its business more efficiently than in the past?

- What was its long term role to be in the increasingly fierce financial services market in the 1990s?

- Should it shed mutual status and convert itself to PLC status?

Answering the first question depended on obtaining data that were not then available. "My predecessor had refused to authorise expenditure on management accounting," says Blackburn. "Trying to force out data from branches was like asking for the Holy Grail. What I wanted was to see cost information and monthly accounts."

Blackburn retained Ham-bros, the London merchant bank, to work on the implications of converting to PLC status. But by the summer of 1988 it was already clear that most large building societies, among them Leeds Permanent, would not follow Abbey National with a stock market flotation. Leeds Permanent was the first society to follow Halifax with an announcement that it would stay mutual.

For an overall plan on strategy and how to implement it, Blackburn turned to the Boston Consulting Group in April 1988. BCG spent three months during the summer producing what is described as "an overall vision" for Leeds Permanent's future and assessing organisational changes needed.

BCG produced a master plan on the overall direction of the Leeds for the next five to ten years, aimed at answering Blackburn's question about what sort of company should the Leeds Permanent look to become. The answer seemed to be that Leeds Permanent should not go into transactional retail banking and current accounts, but should concentrate on its traditional core business and activities closely linked to it.

By September BCG had designated 13 functional areas – and a core team had been established to work with line managers on implementation plans. This involved a further two or three reports on plan-

ing in terms of firing people but the problem was how much dead wood to cut. The obvious was to bring in talent and say cheerio in a dignified way to faithful and loyal family retainers doing their best," he says. All in all, Leeds Permanent made around 100 of its managerial staff redundant.

On the product side, Blackburn launched a Visa credit card, but decided that a retail current account was "a bridge too far" for the Leeds.

"The decision not to launch a current account was not a difficult one to take. We were never going to make it in the transaction business," he says.

"When we looked at the fig-

ures for a current account,

they were pretty horrendous.

There were direct costs of 250

per current account, but the

main constraint was the physi-

cal size of our average branch,

about a third the size of the

average Halifax or Abbey

National branch."

By rejecting current accounts and transaction banking, Blackburn is taking a risk.

He is flying in the face of all

those who argue that success

in retail banking in the 1990s

will depend on current account

relationships. Leeds Permanent is the only building society in the top five not to

have a current account.

Since then the thrust has

shifted to new activities. Leeds Permanent has gone on to open new-style branches with a revamped blue and white logo, showing two outstretched hands. It has also signed a £25m deal with Olivetti to give it a fully automated financial services service which it claims is the most advanced in the country.

With much improved annual

results two years running,

Leeds Permanent has fairly

convincingly shaken off the

lethargy afflicting it in the

1980s. After last year's rapid

growth in market share, Black-

burn plans slower expansion in

2000.

"We will be content to repli-

cate last year's mortgage busi-

ness and not advance in mar-

ket share next year," he says.

The real - and as yet unan-

swerable question - is whether

Leeds Permanent is yet strong

enough to survive the gruel-

ing competition which all

players in the retail financial

services markets expect in the

1990s which many believe will

sweep away most of the soci-

eties in the "dangerous middle

ground."

Blackburn selected the

branches to be axed by divid-

The business and assets of the Albencode Group of companies are offered for sale as going concerns. The Group operates in the retail sector through two divisions, whose principal features comprise:

## JUST LEATHER CHESTERFIELD

- Importers and retailers of quality British and continental leather furniture.
- Annual turnover in the region of £10 million
- Trading nationally through 20 leasehold stores
- Current stock levels of around £1.5 million

## ROSELODGE KITCHENS CHESTERFIELD

- Assembly and installation of established range of fitted kitchens.
- Annual turnover in the region of £8 million.
- Trading nationally through 18 leasehold stores.
- Distribution warehouse and administrative base of 72,000 sq ft, located close to M1 motorway in North Derbyshire.

For further details of either division contact Martin Shaw, Joint Administrative Receiver

**KPMG** Peat Marwick McLintock

City Square House, 7 Wellington Street, Leeds, LS1 4DW  
Telephone: 0532 450331 Fax: 0532 424377

## Ladies Boot Manufacturer

Gloveshaw Shoes Limited (in administrative receivership), a leading manufacturer of ladies boots has the following business and assets for sale as a going concern, including:

- Properties in the Leicester area.
- Highly skilled workforce.
- Stocks and work-in-progress of ladies boots and shoes.
- Designs, goodwill and customer lists.
- Plant and machinery.

This is a major opportunity to acquire a business with an estimated annual turnover of over £6 million. For further information, please contact:

Mr Vivian M. Bainbridge, FCA, FIPA,  
Joint Administrative Receiver, Peat Marwick McLintock  
Apex Plaza, Reading, Berkshire RG1 1YE.  
Telephone: 0734 500611 Fax: 0734 507744.

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## INTERNATIONAL EXPRESS COMPANY LIMITED FREIGHT FORWARDING

The Joint Administrative Receivers, N R Lyle and K S Chalk, offer for sale the business and assets including:

- White goods import trans-shipment operations at Dover, Calais and Boulogne.
- Hazardous chemicals transport, storage and packing based in Mersa Matruh.
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- Bonded warehouse at Manchester and other warehouses facilities at various locations.
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Enquiries should be addressed to:

P W Holden or C Laughton by telephone on 0277 215444 or in writing to Spicer & Oppenheim & Partners, 65 Crutched Friars, London, EC3N 2NP.

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## Real-life perspective

Michael Dixon on an effort to rival the UK's Management Charter Initiative

Sixty management development specialists are meeting at Roffey Park College in Sussex this week to draw up a manifesto for improving British managers' performance in the 1990s. The document is intended to be a counterblast to the proposals of the Management Charter Initiative, which have the backing of the UK's official Training Agency.

The college is organising the conference jointly with the Association for Management Education and Development, many of whose members are opposed to the charter initiative. They think it puts far too much emphasis on traditional off-the-job courses, and the award of a hierarchy of paper qualifications culminating in a master's degree in business administration from an academic management school.

The opponents believe that the focus should be on what managers do in their real-life jobs, with their organisations encouraging them to improve their abilities by providing support for their learning as well as keeping them under pressure to perform better.

Dr Ian Cunningham, director of Roffey Park, says that the charter initiative scheme was "an irrelevant distraction".

de New Street, London EC4A 3TR. Tel: 01-836 3000.

Executive Secretaries, February 21-23, May 16-18, 1990, London. Fee: £545 + VAT. Enquiries: The Manager, Business Enterprise Unit, Lonsdale Hall, Lonsdale Place, Derby, Tel: 0332 284861. Fax: 0332 294861.

Negotiating Computer Contracts, Strategies & Tactics for Vendors & Users, March 26-27 & October 22-23, 1990. Fee: £545 + VAT. Enquiries: The Informatics Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 01-871 2546. Fax: 01-871 3866.

Strategy in Action 1990, March 12-15, 1990, London. Fee: £2,195. Enquiries: Karen Moss, Registrar, Strategy in Action, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 01-871 2546. Fax: 01-871 3866.

Tokyo-Based Japan Industry Training Courses, Tokyo, January & August 1991. Enquiries: Susan Hughes or Sue Woodward, Touche Ross Management Consultants, Hill House, 1, Lit-

tle New Street, London EC4A 3TR. Tel: 01-836 3000.

Executive Secretaries, February 21-23, May 16-18, 1990, London. Fee: £545 + VAT. Enquiries: The Manager, Business Enterprise Unit, Lonsdale Hall, Lonsdale Place, Derby, Tel: 01-832 284861. Fax: 01-832 294861.

Duties & Responsibilities of a Company Secretary, March 28, 1990, London. Fee: £545 + VAT. Enquiries: Tolley Conferences, Tolley House, 2 Addiscombe Road, Croydon, Surrey CR9 5AF. Tel: 01-860 5682/01-860 5941. Fax: 01-866 3155/01-760 0588.

Strategy in Action 1990, March 12-15, 1990, London. Fee: £2,195. Enquiries: Karen Moss, Registrar, Strategy in Action, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 01-871 2546. Fax: 01-871 3866.

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• General freight forwarding from ten UK offices.

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## BUSINESSES FOR SALE

**British Eagle Cycles Limited**

In Administrative Receivership

The goodwill business and assets are offered for sale by the Joint Administrative Receivers. The Company is believed to be the second largest British manufacturer of hand crafted high quality cycles and frame sets. Located in Mid-Wales the modern plant, equipment and leasehold premises provide scope for expansion. Current workforce 40 approximately.

- Sports and leisure ranges
- Skilled workforce
- New 1990 ranges planned
- 40,000 sq ft leasehold premises
- Slim p.c. turnover
- Finished stocks include mountain bicycles

For further details apply to:

A.M.D. Bird in Bristol Tel: 0272 292801.  
Queen Anne House, Queen Square, Bristol BS1 4JP  
or David Hill in Cardiff Tel: 0222 481111. Fax: 0222 482615.  
Blenheim House, Fitzalan Court, Newport Road, Cardiff CF2 1TS.

**Touche Ross**

Authorized to carry on investment business by the Institute of Chartered Accountants in England and Wales.

**ALTUS MOTOR COMPANY LIMITED (IN RECEIVERSHIP)**

The opportunity has arisen to acquire the motor dealership and assets of Altus Motor Company Limited (in receivership). The company, based in Folkestone, Kent, is the sole distributor of the Italian manufacturer, Dallara and Modena and had a turnover in the six months to 30 November 1989 of £5,516,000. Principal features of the business include:

- Two leasehold premises, extensively refurbished earlier this year and comprising:
- Two showrooms
- Full service facilities with export ramps and 6 other car bays
- Parts department
- Distribution agreements with Alfa Romeo, Dallara and Modena which may be assignable.

The showrooms and service facilities are well located or are equipped throughout to most manufacturers' high standards.

For further information please contact:

M.D. Gossage, Price Waterhouse, Bridge Gate,  
55/57 High Street, Redhill, Surrey RH1 1AZ.  
Telephone: 0737 764300. Telecopier: 0737 772242. Telex: 91872

**Price Waterhouse****KWIKLOK LIMITED (IN RECEIVERSHIP)****SAGE (CYMRU) LIMITED (IN RECEIVERSHIP)**

Offers are invited by the Joint Administrative Receivers, AJP Brierston FCA and AE James FCA of Price Waterhouse, for the business and assets of the above companies.

- Designers and manufacturers of flat pack and ready assembled furniture for major retailers
- Operating from long leasehold premises in Kirkby, near Liverpool.
- Skilled workforce of approximately 240
- Combined annual turnover of approximately £15 million.

For further information, please contact:

AJP Brierston FCA or PA Longholt FCA.  
Price Waterhouse  
York House, York Street,  
Manchester M2 4WS.  
Telephone 061 228 6541 Fax 061 228 1429

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Software, Hardware and Services Company

In full operation

- Data Processing centre
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- Training centre
- Offices
- Shop
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NO PERSONNEL COMMITMENTS

Approximate area of 600 sq. metres (three floors)

Contact Portugal Telex: (01) 322632 - Telex: 68113

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Public Company wishes to purchase

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Immediate response and strict confidence is assured.

Please forward brief details without delay.

Write to Box H5570, Financial Times,  
One Southwark Bridge, London SE1 9HL**Goldthorn Greetings Limited (IN ADMINISTRATIVE RECEIVERSHIP)**

L H Gatoff, BA (Econ), FCA and R C Turton, FCA, the joint Administrative Receivers offer for sale the business and assets of this established company. The business specialises in the publishing and finishing of greeting cards and the printing of giftwrap and operates from a freehold property extending to 30,000 square feet approx. in Hetton-le-Hole, Tyne and Wear. The other assets comprise of plant and equipment, stock and work in progress.

For further details contact:

Bill Paxton or Mrs Emma Kettle,  
Spicer & Oppenheim & Partners,  
93A Grey Street, Newcastle upon Tyne, NE1 6EA.  
Telephone: 091 261 4111 Fax: 091 232 7665

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**LEICESTER PRINT FINISHING LIMITED**

The Joint Administrative Receivers of Leicester Print Finishing Limited, a Leicester Company engaged in guillotining, folding and stitching of printed material and other print finishing services, invite offers for the business and assets as a going concern.

Principal features include:

- Turnover approximately £600,000 per annum
- Leasehold premises of some 20,000 sq ft
- Modern equipment
- Established customer base
- Good reputation for service and reliability
- Skilled workforce

For further information please contact:

M.A. Halle, Joint Administrative Receiver.

**KPMG** Peat Marwick McLintock

Arlen House, Salisbury Road, Leicester, LE1 7QS

Telephone: 0533 471122

Fax: 0533 547626

**Bul Systems Limited**

Opportunity to acquire the business and assets of manufacturers of specialist powder handling equipment for pharmaceutical and process industries based in South Warwickshire.

- Turnover in the region of £2m per annum
- Freehold and leasehold properties totalling 25,000 sq ft
- Good order book
- Export sales 30-40%
- Full design and manufacturing facilities including auto modular process systems

Assets for sale will comprise freehold and leasehold property, plant, machinery, stocks and work in progress.

Interested parties should contact The Joint Administrative Receivers John F. Powell and Ian N. Cavethers

Cork Gully

43 Temple Row

Birmingham

B2 5JF

Telephone: 021 238 8966

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Telex: 337892

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**THE DUNNING GROUP****In Receivership**

For Sale, either separately or in total, the businesses and assets of the Dunning Group of Companies.

**Construction**

A J Dunning Construction Limited is a substantial regional building contracting business with strong links to traditional contracting, Design and Build and Management contracting.

- Well established business
- Strong management team
- Good reputation for quality work
- Contract value 1989 £40 million
- Several contracts currently in place

**Property Development**

Interest in commercial, retail, industrial and residential sectors including:-

- Town Centre, a prestigious Southampton waterfront development incorporating offices, retail units, eating outlets and a 400 bed marine
- Residential and commercial development sites completed and under construction
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**Scaffolding**

Safety Scaffold Services Limited provides a comprehensive scaffolding hire and contracting service throughout central and Southern England.

- Well established business
- Substantial scaffolding equipment assets
- Experienced management with engineered design capability and support
- Skilled labour force
- Depots in Andover and Fareham
- Turnover £1 million per annum

**Specialist Building**

A J Dunning & Sons Limited trade as a small works and building repair company mainly in the Hampshire area.

- Reputation for high quality work with Public and Private Sectors
- Skilled Direct and Semi Direct work force
- Highly mobile service
- Specialist in Repair, Refurbishment and New build contracts to £500,000
- Turnover £3.5 million per annum

**Investment Property**

The Dunning Group of Companies has a substantial portfolio of investment land and property in central Southern England.

- Residential
- Commercial
- Industrial

**Plant Hire**

Andover Plant Hire Company Limited provides construction plant and building equipment on a hire basis within central and Southern England.

- Comprehensive workshop facilities
- Integrated fleet of modern operated and non-operated plant
- Fully experienced plant operators
- Specialist tower crane and grapple hire
- Options on large tipping facilities
- Turnover £1.5 million per annum

**Undertaking**

Dunning Undertaking Limited is an Andover based company providing a comprehensive, professional undertaking service.

- Long established business
- Good local reputation
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- Turnover £200,000 per annum

**Farming**

Sale of farming interests, primarily engaged in arable farming with dairy, beef and sheep units.

- Profitable farming business
- Milk quota
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- Can be sold as a whole or in lots

For further details of any of the above contact the Joint Administrative Receivers, Christopher Barlow and Nigel Voight at the offices of Cork Gully, 9 Greyfriars Road, Reading, RG1 1JG. Telephone Number: 0734-500336 Fax Number: 0734-607700 Telex: 848588

Cork Gully is authorised in the name of Coopers & Lybrand by the Institute of Chartered Accountants in England and Wales to carry on investment business.

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## BUSINESSES FOR SALE

# Textiles, Manufacturers of Childrenswear, Underwear, Knitwear, Swimwear.

Nottingham: Peeblesshire: Dunstable: Bolton: Winsford, Cheshire: Bridgend: Denton, Manchester: Stoke-on-Trent.

The Business, Business Assets and goodwill of the Oakwood Group, comprising of CoxMoore & Co (Knitwear) Limited, Hodgkinson & Gillibrand, Firth and Wilson (Scarborough) Limited, Murray Allan of Innerleithen Limited, C. Victor Limited are offered for sale.

The Companies operate from 7 freehold and 17 leasehold properties.

The Companies employ approximately 1,720, producing an annual turnover of £35 million.



**COXMOORE AND CO (KNITWEAR).**

Producing high quality mens' knitwear and hosiery.

The company employs approx 420, producing an annual turnover of £6.5 million.

Contact: Richard Saville at the company on: Tel: 0602 461561, Fax: 0602 722470, Telex: 37291 or the Joint Administrative Receiver Stephen Taylor on: Tel: 0602 419066, Fax: 0602 470862, Telex: 37322.



**JUNITEX GARMENT.**  
**WILLIAM STANNARD.**

**TRENDYWEAR MANCHESTER.**  
**JUNITEX GARMENTS (MADHATTER).**

Manufactures and sells childrenswear to the major High Street chains.

The companies employ approx 690, producing an annual turnover of £11.7 million.

Contact: Mark Oldfield at the company on: Tel: 0606 592146, Fax: 0606 592842, Telex: 666917 or the Joint Administrative Receiver David Harrison on: Tel: 061 236 9565, Fax: 061 228 3920, Telex: 666383.



**MURRAY ALLAN OF INNERLEITHEN.**

Producing exclusive and luxury knitted cashmere garments mainly for export. Murray Allan has become known in the Scottish knitwear industry for its quality, flair for design and colour.

The company employs approx 125, producing an annual turnover of £4.5 million.

Contact: Alistair Dougall at the company on: Tel: 0896 830631, Fax: 0896 830391, Telex: 727584 or the Joint Administrative Receiver Bill Cleghorn on: Tel: 031 557 2111, Fax: 031 556 2751, Telex: 727575.



**HODGKINSON AND GILLIBRAND.**

**FIRTH AND WILSON (SCARBOROUGH).**

Manufactures and sells ladies knitted underwear and thermal wear.

The companies employ approx 295, producing an annual turnover of £5 million.

Contact: Tim Walsh at the company on: Tel: 0204 27611, Fax: 0204 383218, Telex: 635648 or the Joint Administrative Receiver David Harrison on: Tel: 061 236 9565, Fax: 061 228 3920, Telex: 666383.



**SWORDFISH BEACHWEAR.**

**NELBARDEN INTERNATIONAL.**

**C. VICTOR.**

Manufacturer and importer of swimwear.

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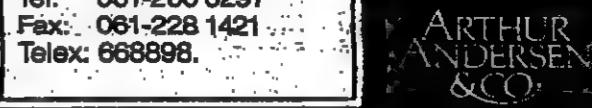
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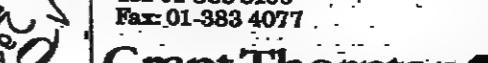
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## ARTS

## 1989 was a year of retrenchment in art

For the visual arts at least, 1989 was a year like any other. It followed a regular seasonal rhythm of major shows in the public institutions around which the private sector improvised with its customary flair and spirit.

To change the metaphor somewhat, and take those great museums and galleries as the higher ground, more difficult and certainly expensive to maintain and farm, the year was unremarkable and comparatively unproductive, one of retrenchment and reorganisation rather than of spectacular harvest.

But the valley, with its myriad smallholdings and occasional large estates, is as rich and assiduously cultivated as ever.

The mistake, tempting to make at the turn of the year is to 'push' the image too far, because the cycle of growth and harvest is not so obviously seasonal as it might be in other fields. A year is really too short a span, as the Turner Prize regularly discovers to its cost as it tries to fix a particular artist's distinction in the making or presentation of his work to any particular year.

Do not expect here, therefore, an abstract of what last year meant in terms of definitive trends and shifts in modern art, of remarkable new growths and significant developments.

If 1989 was more typical than significant in general terms, its character was set from its first month, with Gauguin filling the Grand Palais in Paris and at home the National Art Collections Fund seeking to publicise its private work of public acquisition through the hospitable Sotheby's.

The husbandry of our national museums and galleries is not so richly productive as some might wish in comparison with the example set abroad. Whether it is the fault of Government parsimony and ideological indifference or simple mismanagement and incompetence is not here the issue.

I suspect the former, the long-running 'knock-about' melodrama at the V&A notwithstanding. There we see only the fruit of decades of Ministerial neglect at its rotting worst, but the problem is general. Mrs Estee-Coll is to be congratulated not least for sticking a peg on her nose and getting on with a near-impossible job. If the stink has now wafted across the pond, so much the better.

The Tate may follow for the best part of the year, while Nicholas Serota reorganises and re-hangs. So too at the National Gallery, as the Sainsbury extension goes up next door.

Will the extra Government funding, announced recently by Arts Minister, Mr Luce, make some difference? Per-

haps, but it is a national scandal that the matter should have come to such a pass. The underlying economy is sound, we are told repeatedly. We hear still of admission charges and de-accessioning and sponsorship and private patronage.

Purchase grants stay at present levels while prices, Voyager-like, now whilst past Mars.

Do we hear anything of sensible tax incentives in lieu

of provision against dead debts and the proper use of the Heritage Fund? We do not.

What a country! What a people! Canova's These Graces of Woburn go abroad forever because a Minister has not the wit to see them as integral to the temple. A listed building no less, built at the artist's personal direction to house them.

Or do we do him an injustice? It was, it is simply, the Treasury's refusal to countenance a paper transaction and undertaking? The sculpture is infinitely seductive, and a great work of art by any measure.

The 1980s were a decade of great talk of conservation, preservation and "The Heritage," but clearly it was only talk. No doubt we the civil service, we thoroughly deserve.

How different in France. It is hard to imagine President Mitterrand entertaining for one moment the thought that such a jewel in Marianne's bonnet should be given away.

Here the long-needed extension to our National Gallery, which houses one of the world's great representative collections of European painting, is being built by private money, and, thank God for that! The extraordinary subversive expansion of the Louvre, with Mr Pal's wonderful glass Pyramid to cap and concentrate it, was always and rightly seen as a great public work, not merely for the public good, but for "la Gloire de la France".

Its completion and extended inauguration in a succession of major exhibitions was the principal cultural achievement of 1988; the year of *la Biennale*. The principal donor, by whose gifts since the Revolution have grown, were the subject of the opening show in the early summer. Then came Michelangelo's drawings and last the great David retrospectives, which continues, until February 12.

But the Louvre did not have *Faerie* to itself, and the year began for me with Gauguin at the Grand Palais, later at the Hayward Gallery, the sublime and the subliminal; the young Andy and then Ivan Hitchens at the Serpentine; Gauguin and the Pont Aven Group at the RA; the great Bourriau exhibition in the open air at the Yorkshire Sculpture Park; the Barbican's excellent study of Palais, its study of the European context of the Revolution dense, flawed but fascinating.

It has not been all doom at home. The talk may be of why

such major shows seem now to pass London by, but Paris is not so far away. The reality is that if British institutions have some plumb to offer, either in exchange or co-operation, the show will follow.

The Royal Academy, independent and with an eye as ever for the main chance and a generous sponsor, always has major treats to offer. It began the year with Italian Art of the 20th century, which was spectacular and revelatory in what it brought to London from the first half of the century, but less convincing in its post-War content. Taking the hint somewhat, Fiat, the sponsor, ran the subsequent and related showing in Venice to that earlier period, which allowed further and valuable examination of an important subject. The new Accademia Italiana in Rutland Gate opened in mid-summer with a most beautiful study of Morandi, one of the major figures in both those survey shows.

It will take time to settle and clarify, but the appearance in the West of Russian art of the modern period is a most significant development. The show at Lingotto, the old Fiat works in Turin, covering the period in Russia from the 1880s to the 1920s was for me one of the most interesting of the year.

Any survey of a year must be arbitrary, if not actually unfair, but here are a few of the British artists who distinguished themselves in 1989. Sean Scully and Sean Uglow both had major one-man shows at Whitechapel, and Leon Kossoff is still on show at the Saatchi Gallery. Peter Coker at

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The year versus *Faerie*: (top) Andy Warhol's *Ginger Rogers*, shown at the Hayward Gallery, London; (left) Gauguin's *Festivity (Boudeuse)*, and (above) David's *Le Mort de Sarra*, both displayed in Paris

lery, all recent graduates, were three young artists who caught my eye.

Bridget Riley's *Artist's Eye*

at the National Gallery was one of the most interesting and distinguished of the series. Paul Nash's *Places*, and of David Jones were each, in their own way, as delightful as it is possible for an exhibition to be. And to see Hogarth in Venice, where the British Council had sent him on his very first trip abroad, was truly remarkable.

Sad to say, in the deaths of

Edward Bawden, Cecil Collins and Robert Buhler, we saw the last of three distinguished painters of an older generation that had for too long been critically neglected. Bawden and Collins lived to see themselves accorded some due recognition at the very last, in major shows at the V&A and the Tate respectively. For Buhler too, who had long enjoyed at least the deep respect of his peers, though it must now be posthumous, that wider acknowledgement is sure to come before too long.

William Packer

## Vakula the Smith

## RADIO 3

When Russian musicians create confusion they do it on a grand scale. For his third opera, three years before *One*, Chaikovsky chose a Gogol story, *Christmas Eve*. Given as *Vakula the Smith* at St Petersburg in 1876 it was later revised as *Cherevichki* (The Little Shoes). Rimsky-Korsakov, who also wanted to set the story, waited until after Chaikovsky's death to produce his *Christmas Eve*. That is not all.

*Cherevichki* is sometimes known as *Oxana's Caprices*, while the BBC broadcast it some 20 years ago as *The Empress's Shoes*. All these changes induce a certain weariness not entirely dispelled by either of the versions of the Chaikovsky setting I have heard - Radio 3 broadcast *Vakula the Smith* on Saturday, with the BBC Philharmonic and the Opera North Chorus under the expert direction of Edward Downes.

This was said to be the first time the original *Vakula* had been heard since Petersburg. It sounded thoroughly well prepared. Clearly the language coaches had done their work with a will. But why English? The pawky, witches-eye narrations, persuasively spoken by Patricia Routledge, would have set the scene well enough for an English translation of the libretto, as it was, one wondered now and again, in a plot which includes a broomstick ride from Ukraine to Petersburg and back, "where are we now and who is singing?"

Good things, charming things, fit especially in Act 3, but they hardly leave definite impression. Chaikovsky's visit to Bayreuth failed to turn him into a

Wagnerite but made him uneasy about writing Italianate "number operas". The obligation to be up-to-date seems to have numbed him into some pages of untypical ambling. The usual Chaikovsky fleet-footedness is missing. Rhythmic vivacity doesn't make up for lack of contrast of speed and mood. One begins to wonder if, in the great ballets, we don't owe the tyrannical choreographer Petipa more than we think. In his later versions Chaikovsky lightened the orchestra, Downes ensured that the voices were not covered, but the scoring rarely has the frosty bite that makes the ballets so exhilarating.

The gusto and vivid diction of Anne Collins as the witch was ably backed by Donald Maxwell's comic devil. The young lovers, *Vakula* the village blacksmith and the putulant Oxana who whines for (and gets) a pair of the Tsarina's slippers, were sung by American visitors. David Bawden's compact tenor suited the music. Susan Roberts expressed Oxana's caprices with convincingly slavonic pliancy. Good supporting cast, splendid chorus.

Next time they plan a Russian fairytale Christmas treat I shall choose Glinka's *Ruslan and Lyudmila*, crazily episodic, leaping outreously from style to style, but bursting with extraordinary invention - just the kind of opera to dismay the pompos and the stuffy. More importantly, *Ruslan* has the sharp focus, the whiplash quality, Chaikovsky largely missed in *Vakula*.

Ronald Crichton

## Hansel and Gretel

## COLISEUM

Justly proud of their 1987 version of Engelbert Humperdinck's evergreen piece, the English National Opera have revived it for an intensive holiday run. Different principals are taking turns. Of the cast I heard on Saturday, only the Dew Fairy (Janis Kelly) and the Sandman (Maureen Brathwaite) were among the cast seen in yesterday's televised performance. But for Miss Kelly, in fact, my lot - along with the conductor James Holmes - were all new to the production; it was impressive testimony of ENO's standards of preparation that one would never have guessed.

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## FINANCIAL TIMES

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Tuesday January 2 1990

## Decade of democracy

"LIBERTATEA," THEY CRIED on the streets of Bucharest, at the close of a year the like of which Europe has never seen, not even in 1848. This word, the "libertas" of republican Rome, brought 1989 to its glorious climax. With the bloody uprising against Ceausescu, the totalitarian epoch in European history, begun with Lenin in 1917, has virtually ended, with Albania the sole, unabashed survivor.

What is more, it is Lenin's successor, Mikhail Gorbachev, who has been midwife to this rebirth of liberty. Yet 10 years before, on Christmas Eve 1979, Mr Gorbachev's despised predecessor, Leonid Brezhnev, authorised the invasion of Afghanistan. Within just a decade the Soviet Union has come full circle. Ten years ago it intervened bloodily to save an unpopular Communist tyranny in Afghanistan; now it has supported the overthrow of an equally unpopular Communist tyranny in Romania.

The invasion of Afghanistan provided a dismal end to a dismal decade. In the 1970s, it was the industrial democracies that were often judged ungovernable. The 1980s, by contrast, have been the decade of democracy. For what has happened in eastern Europe, however remarkable, has not been an isolated event. Democracy was restored to Argentina in 1983. In 1986, President Marcos of the Philippines was overthrown by "people power," amidst scenes that were to be repeated throughout eastern Europe in 1989. Then, in 1987, the Republic of Korea enjoyed relatively free presidential elections.

Apart from the events in eastern Europe, 1989 – a *annus mirabilis* – also saw the first fairly genuine elections in the Soviet Union and Taiwan, the restoration of democracy to Chile and Brazil and a peaceful transition from the Nehru dynasty in India, the world's most populous democracy. In Japan popular outrage over corruption shook the Liberal Party's oligarchs. Of the world's major powers, China alone resisted the tide, but the "victory" in Tiananmen Square may yet prove Pyrrhic.

If the 1980s have been the decade of political liberty, economic freedom has not been far behind. The 1970s were a "decade of disorder," the title of an editorial published by the Financial Times on December 28, 1979, which noted that "there is certainly a greater danger than at any time since the 1930s of a retreat from liberalism of every kind." But, it continued, "this fear can easily be overdone."

## Faith in markets

It could indeed. This was the decade of "Thatcherism" and "Reaganism," of renewed faith in markets, and of seven years of sustained growth and moderate inflation in the industrial democracies. Nor was the success that follows from reliance on markets restricted to advanced countries. It was also seen in the dynamic economies of east Asia and, more haltingly, in the fruit of economic reforms in India and China. Even in Latin America, Chile managed to rise above the gloom of the "lost decade" and prosper.

The 1980s may have been the decade of democracy and economic liberalisation, but they have also been that of debt. The dire consequences of the 1970s have marked most deeply those countries of Latin America and Africa that borrowed on the back of high commodity prices – including for oil. In the 1980s, their profligacy has been savagely punished by weak commodity prices and high real interest rates. In too many of these countries tentative efforts at reform have been balked by the size of their problems and the populism of their politics.

If political and economic freedom have been the warp of the 1980s, populism is a coarse weft that weaves poor quality fabric. But there are finer threads as well. It is no accident that all the industrial democracies are market economies or that the fledgling democracies of eastern Europe have the same aspirations. The market economy is not only a source of prosperity and an element of freedom, but also the foundation of democracy. The market protects the state from civil society and vice versa. Without that separation, democratic politics come to resemble civil war.

Democracies crumble when the state encroaches too far on the market, as it has in countries like Argentina and Brazil. In Chile and Turkey, the same tension led to the restoration of the market through dictatorship. Yet authoritarian, market-based economic development carries the seed of its own destruction. A prosperous society will, in the end, demand political as well as economic freedom, as has been shown in Spain, in Chile and in South Korea.

For all the success of the 1980s, much remains to be done in the 1990s. In many developing countries, in eastern Europe and in the Soviet Union as well, working market economies now have to be established to underpin the stability of their new democracies.

The industrial countries have a leading role to play in securing these further changes. First and foremost, they must preserve the liberal exchange of goods, services and capital that makes up the global market economy. Further liberalisation of trade is a central task for the 1990s – for 1990, in fact, which is when the Uruguay Round of multilateral trade negotiations is expected to be completed. Equally important will be the preservation of monetary stability, whatever the short-run costs.

## Swimming in wealth

But more is required of the developed countries than this. In the 1980s the US became the world's main borrower, while developing countries transferred resources to their creditors. Like misers, Americans have become obsessed with their poverty, while swimming in wealth. One consequence has been their deep suspicion of all objects of public charity.

In consequence, the burden of international assistance falls increasingly on Japan and western Europe. Unhappily, the conventional wisdom now is that aid is wasteful, but this is untrue. The art is to aid those who want to make decisive changes, not to buy the acquiescence of those who do not. When a suitable object is found – as now in eastern Europe – then assistance must be more than a drop-feed. It must be large enough to secure a cure.

In short, during the 1990s the industrial democracies face two challenges: first, to sustain their economic and political co-operation, despite the weakening of the external political threat and, secondly, to aid those with democratic aspirations to make the economic changes, without which their reforms will falter. Nor can assistance to the Soviet Union be excluded, for the entire world has a stake in Mr Gorbachev's success, however improbable it is beginning to look.

George Orwell concluded his classic, 1984, with a despairing vision of a broken Winston Smith in love with Big Brother. History may not be at an end, but that nightmare at least must be. The notion that human beings are infinitely malleable has been tested to the limit by communism – and proved false. In country after totalitarian country, young people who have known nothing but the big lie have risked their lives for the truth. This is the deepest lesson of 1989. In the 1990s, those who have lived in peace and freedom must not fail those who have stood the test of totalitarianism – and won.

OUTLOOK  
90

"THE HARSH TRUTH is that if the policy isn't hurting, it isn't working." Those words of Mr John Major, the Chancellor of the Exchequer, provide a suitable wintery text as one considers economic prospects for 1990. It seems increasingly clear that the policy is hurting, though one must distinguish between the pain from bumping one's head against the ceiling and the pain from hitting the floor.

The problem with the British economy is that demand grew too rapidly in 1987 and 1988 and was still strong in the first half of 1989. Industry rose gallantly to the challenge and produced a remarkable growth of output, but the strains began to appear in the form of capacity limits and shortages of skilled labour.

The most acute pain is felt by those businesses that expected growth to continue at the heady rates of the past few years. For example, the current level of retail sales reflects the exceptional and unsustainable growth of spending since 1986. But that may be little comfort to a retailer who expanded his capacity in 1988 in the hope that growth would continue at those rates.

With the wisdom of hindsight it is easy to list the policy errors that led to the UK's present difficulties. The most important was the failure to realise that the combination of financial de-regulation and favourable economic conditions would lead to an unprecedented growth in personal borrowing and consumer spending. That error can certainly be excused. It is almost impossible to predict how individuals will respond when completely new opportunities become available to them. Who could have expected that de-regulation and increased competition in the mortgage market would raise personal borrowing to the point at which its ratio to income is higher than that in the United States?

Unfortunately, other policy changes, including the reductions in interest rates in early 1988, added to the problems. But Britain has now had very high interest rates for over a year. Their effect on retail spending has been dramatic. The fear is that the slowdown in consumer spending will be followed by a slump in capital spending leading to a severe recession in 1990.

The risk is there, but a recession seems unlikely. Certainly the UK will not experience a recession on the scale of 1974-75 or 1980-81. On those occasions, there were world-wide recessions. This time, even if the US has a weaker year, there will be strong growth in Japan and continental Europe.

In 1976 inflation was more than 25 per cent; in 1980 it was over 20 per cent. Today's problem seems modest by comparison. In 1980 there was the extra difficulty of the rapid rise in sterling. Finally, average earnings are likely to rise by at least 2 per cent in real terms in 1990. Unless there is a dramatic rise in unemployment the growth of real income should ensure that consumer spending is at least held at its current level.

The Treasury is forecasting that there will be no increase in domestic demand in 1990. Consumer spending, fixed investment and government consumption are expected to grow, but demand will be held back by de-stocking. However, GDP is expected to grow by 1 per cent thanks to an improved trade balance.

Our view is close to that of the official forecasts. Consumer spending

## Brighter prospects after gloom

Alan Budd analyses Britain's economic outlook, and argues that a recession seems unlikely in the year ahead

is projected to rise by about 1½ per cent. Total fixed investment is expected to rise by about 3½ per cent, with manufacturing investment rising by about 3 per cent. Investment in dwellings is expected to fall by 4 per cent. We expect stock levels to fall.

We share the Treasury's view that the trade balance will help to boost the economy in the year ahead. The performance of exports was the great success story of 1989. Exports of goods, excluding oil, were about 11 per cent higher, in real terms, than in 1988. That was the best performance since 1976. We expect total exports to rise by more than 8 per cent in 1990. The slower growth of domestic demand should cut the growth of imports to about 3½ per cent. The current account deficit should fall to about £15 billion in 1990.

That outlook suggests a marked change from the boom of 1988, when domestic demand grew by over 7 per cent GDP (excluding oil) is likely to grow by about 1½ per cent, and it is probable that unemployment will start to rise later in the year.

There will be pain, but will there be gain? The whole point of tightening policy is to cut inflation. In an ideal world the policies would work directly without affecting output – but in practice it is inevitable that the growth of real demand must be slowed down. The hope is that weaker demand will bring down inflation, first by squeezing profit margins and then by slowing down wage increases.

The question is whether prices, and then wages, will respond. At the risk of complacency it can be said that, while the problem of bringing inflation down is difficult, it should not be insuperable. Producer prices in West Germany are rising at an annual rate of about 3½ per cent. In the UK the rate is

rising in higher wages. In recent years, producer prices in West Germany have risen towards the UK inflation rate.

The second chart shows that the stability of producer prices in the UK has been maintained despite wide fluctuations in both input prices and unit wage costs. It is true that unit wage costs are now rising more rapidly because pay settlements are accelerating and productivity growth is slowing down; but the main effect, as the growth of domestic demand slows further, is likely to be on profit margins. This view is supported by the latest CBI survey.

That suggests that by the end of 1991, the UK's inflation rate for manufactured goods will be close to that of its European competitors. However, there will be one important difference. Inflation at that rate will only be possible if demand is kept deliberately weak in the UK, and that in turn will require high interest rates. The true test of whether Britain can join the Exchange Rate Mechanism of the European Monetary System is not only whether the UK can match the inflation rate on the Continent but whether it can do so if its interest rates are closer to the EC level. That may take rather longer.

We expect retail price inflation to be about 8 per cent by the end of the year. The actual figures will depend partly on whether there is any cut in the mortgage rate in 1990. We are forecasting that base rate will be cut to 14 per cent in the course of the year; but at best that is only likely to involve a cut in the mortgage rate of ½ per cent.

The policy dilemmas that will face Mr Major during 1990 are well illustrated by the economic statistics published in December. For example, the

## UK ECONOMIC FORECAST (annual % change)

	1989	1990
GDP	2.1	1.8
Non-oil GDP	3.2	1.4
Consumers' expenditure	3.5	1.4
Fixed investment	6.7	3.7
Export volumes (goods & services)	8.0	5.5
Import volumes (goods & services)	10.3	3.4
Retail prices (CPI)	7.8	8.0
Current account (£bn)	-20.8	-14.7

about 5 per cent. The discrepancy is far smaller than that between rates of retail price inflation, partly because of the rise in the mortgage rate. The inflation rate in manufactured goods in West Germany is also likely to accelerate – in spite of the appreciation of the D-Mark – and German employers face some UK-sized pay

showed that the growth of manufacturing output had slowed down and that unemployment was falling at a slower rate. It also showed that earnings were accelerating, mainly because of higher pay settlements. Labour costs per unit of output were also accelerating because the growth of productivity was slowing down. That is what one would expect at the end of the boom – inflation accelerating and cost pressure increases as growth slows down.

Does the Chancellor respond to the signs of accelerating inflation or to the signs of slower growth? In principle

they did not start courting until quite late last year.

The happy event is expected in the first half of January, but it will be another three or four months before they gain their brilliant plumage – once plucked to adorn ladies' hats.

## Cadastral

Clarion call from the January issue of Lloyds Bank Economic Bulletin: "It is time to initiate a cadastral survey of the UK, another Domesday Book," the Bulletin demands. "A new Domesday Book would be a fitting way to commemorate the year 2000."

The article throws up some intriguing facts. For example, between 1979 – the year when Mrs Thatcher became Prime Minister – and 1987, the amount of UK farmland owned by the central government doubled from 3½ per cent to seven per cent. Central government includes the Crown, the Forestry Commission and the Ministry of Defence. No reason has ever been given for this rise, which seems odd in an era of privatisation.

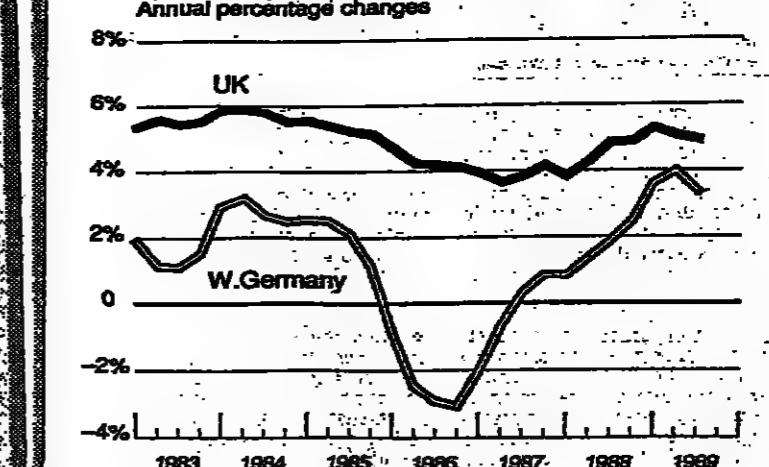
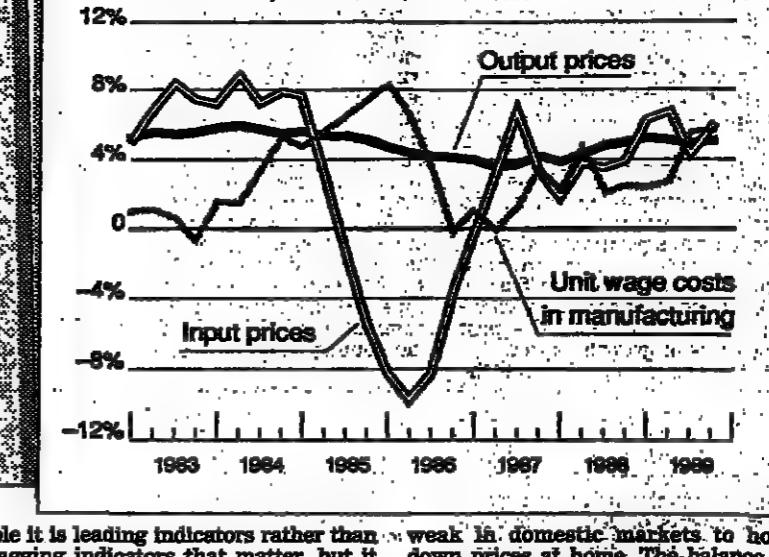
Also, in the 30 years to 1979, farmland was an exceptionally good investment. The trend changed in the 1980s, but towards the end of the decade its worth began to decline again. The reason is agricultural exurbanisation. The guess must be that land is being held and acquired for its future development potential.

We would know more about this, the Lloyds Bank Bulletin says, if the Government had not cut back on its statistical services. Incidentally, a cadastral survey is one which shows the precise measurement, value and ownership of every plot of land in the country and serves as a basis for taxation. Just like the Domesday Book.

## Seasonal

Sign in a Surrey garden centre: "A Happy New Year to all our Weeds!"

## UK

Producer price inflation  
Annual percentage changesOutput prices and costs  
Annual percentage changes

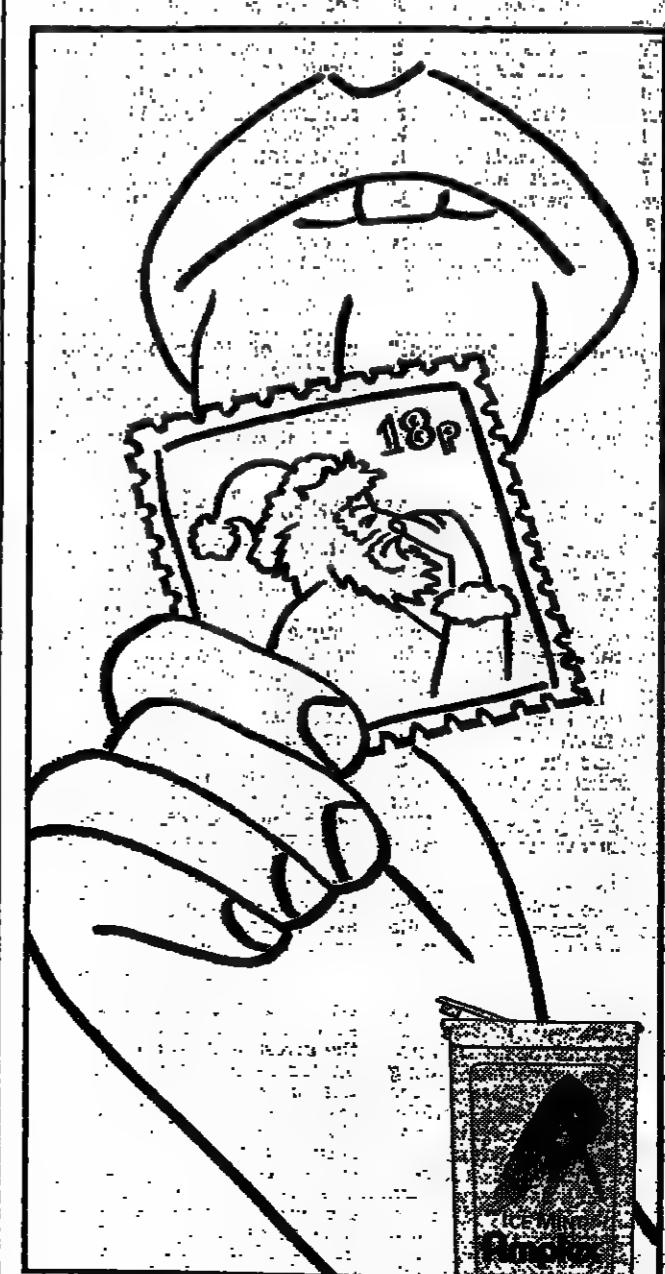
It is leading indicators rather than lagging indicators that matter, but it is a brave man who relaxes policy while inflation is still accelerating. The most difficult policy issue, at least until the UK becomes a full member of the EMS, will be the role of the exchange rate in the conduct of monetary policy. Like Mr Lawson, his predecessor, Mr Major has said that he favours a firm exchange rate, yet within a few weeks of his becoming Chancellor there was a fall of more than 5 per cent in the value of the pound against the D-Mark – although there was little change in the sterling to dollar rate. The fall in the effective exchange rate during 1989 was over 11 per cent. Is that good news or bad news?

The most optimistic interpretation of the rise and fall of sterling since late 1986 is that it is an efficient market response to the boom. While the rate rose it provided the mechanism through which additional resources were transferred to the UK. The alternative would have been more rapid inflation. On that argument, the Government was wrong to have prevented sterling from appreciating further during 1987 and 1988. Now that the boom has ended, the argument suggests, it is perfectly sensible to let the exchange rate fall further.

Concentration on the serious short-term problems that the UK economy is facing should not obscure the great successes that British industry has achieved in recent years. Once the problems of excess demand have been solved, the economy should be able to revert to growth of about 3 per cent a year with an inflation rate that matches that of its continental competitors. The over-rapid growth of 1987 and 1988 requires a period of adjustment. The process started in the second half of 1989 and will continue during 1990. But by the end of the year the prospects should be distinctly brighter.

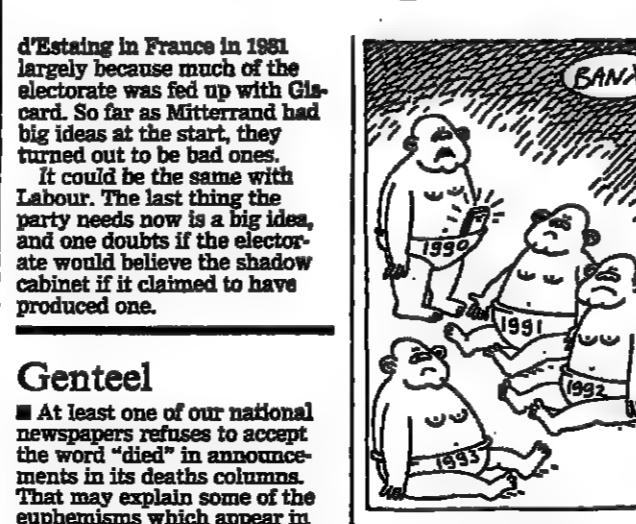
Alan Budd is Economic Adviser to Barclays Bank.

Forecasts for West Germany and Japan will appear tomorrow.

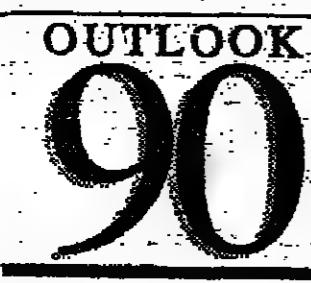


DON'T GET A COMPLEX.

## OBSERVER



At least one of our national newspapers refuses to accept the word "died" in announcements of its death columns. That may explain some of the euphemisms which appear in its place, though it seems to me a much safer rule of thumb which suggests that eventually the pendulum swings. The



# Sometimes, there really is a wolf

Lawrence Summers looks at prospects for the US economy in the coming year and beyond

The current US recovery has now celebrated its seventh birthday, having survived unprecedented currency gyrations, one and a half stock market crashes, and budget and trade deficits which led many observers to predict its early demise.

Just as at the end of the 1980s, sustained growth had led people to believe it can continue indefinitely. The majority of American forecasters do not expect a recession to begin within the next year, and a number do not expect a recession to begin even by 1992. The increasingly optimistic tide of opinion extends beyond the near-term outlook to relative serenity about the budget and trade deficits and America's competitive prospects.

The optimists could be right, as they have been in the recent past. But the American economic performance faces dangers over all horizons. In the short term, as sector after sector falters, there is about an even chance that the recovery will not see its eighth birthday. In the longer run, the twin deficit problem could mean a very hard landing at any time, and structural deterioration in America's competitive position continues.

After a decade of debt-financed growth, the outlook for the US economy is much bleaker than those who naively extrapolate the past several years of growth expect.

The consensus view is that the economy will grow at an annual rate of between 1.5 per cent and 2 per cent from the fourth quarter of 1990 to the fourth quarter of 1990.

Justifying even the relatively low consensus growth rate by adding up the components of demand is difficult. For the first time since 1982, all sectors of the economy might weaken simultaneously.

• **Rapid increases** in export demand which propelled the economy during 1987 and 1988 are just about exhausted, as the full effects of the dollar's 1985-87 depreciation have now worked through, and the currency's recent strength (in real terms, the dollar is now nearly 25 per cent from its 1987 low against the yen) is likely to eliminate foreign trade as a source of increased demand in 1990.

• **Business investment** probably declined during the fourth quarter of 1990. It is not likely to show much strength, and may even decline, in the first half of 1990. Corporate cash flow and profit measures continue to drop sharply, and the declines that have already taken place will affect investment

with a lag. Office equipment investment, which accounted for the dollar's share of investment growth during the 1980s, has slowed to the point where lay-offs have become commonplace on Boston's Route 128.

• **Government spending** will not drive the economy forward. State and local governments around the country, particularly in the north-east, are in financial trouble and are cutting spending. Federal spending is not slated to increase and could fall if weapons programmes are slashed in anticipation of sharp reductions in future defence budgets.

• The consensus view expects consumer demand to drive the economy in the first half of 1990. It is true that consumer confidence remains high by historical standards. However, consumer confidence declined in November and surveys suggest that consumer willingness to take on debt has declined sharply in recent months.

More importantly, awareness of the weakness in the real estate market is spreading slowly. In recent weeks, dozens of stories have appeared predicting declines in the nominal price of houses in much of the country. These predictions will

money and output, brought on by the financial deregulation and the increasing importance of international trade, make the task of fine-tuning the economy even more difficult today than it has been in the past.

There is a possibility, if not a probability, that past monetary policies have been insufficiently accommodative to avoid a mild recession in 1990. A crucial question for the future is whether the Fed is more likely to err on the side of inflation or recession over the next year. This depends on how inflation evolves, and on how fragile the financial system proves to be.

On inflation, the risks do not look serious at the moment. With the exception of gold, which is artificially buoyed by political developments, commodity prices are very soft. In spite of relatively low unemployment, wage costs appear to be under control.

For now, it appears that the Fed has room to loosen monetary policy, but it will have to be very careful.

If its commitment to attack inflation is seen to weaken, long bond rates could rise significantly, the dollar could fall, and wage demands could escalate.

The risks associated with

unlikely to call forth a monetary policy response.

Real estate is a different story. Significant declines in house prices would increase financial fragility, and put the Fed in a difficult position since actions to inflate might not reduce and might even increase long-term mortgage interest rates.

The most likely outcome for next year is very slow growth. But it is important to recall that most forecasters miss most recessions. The consensus slow growth forecast could prove too optimistic in many ways than that it could prove too pessimistic. Monetary policy is on hold for the moment. However, if growth slows further, it will turn expansionary – but probably not quickly enough to avert a mild recession.

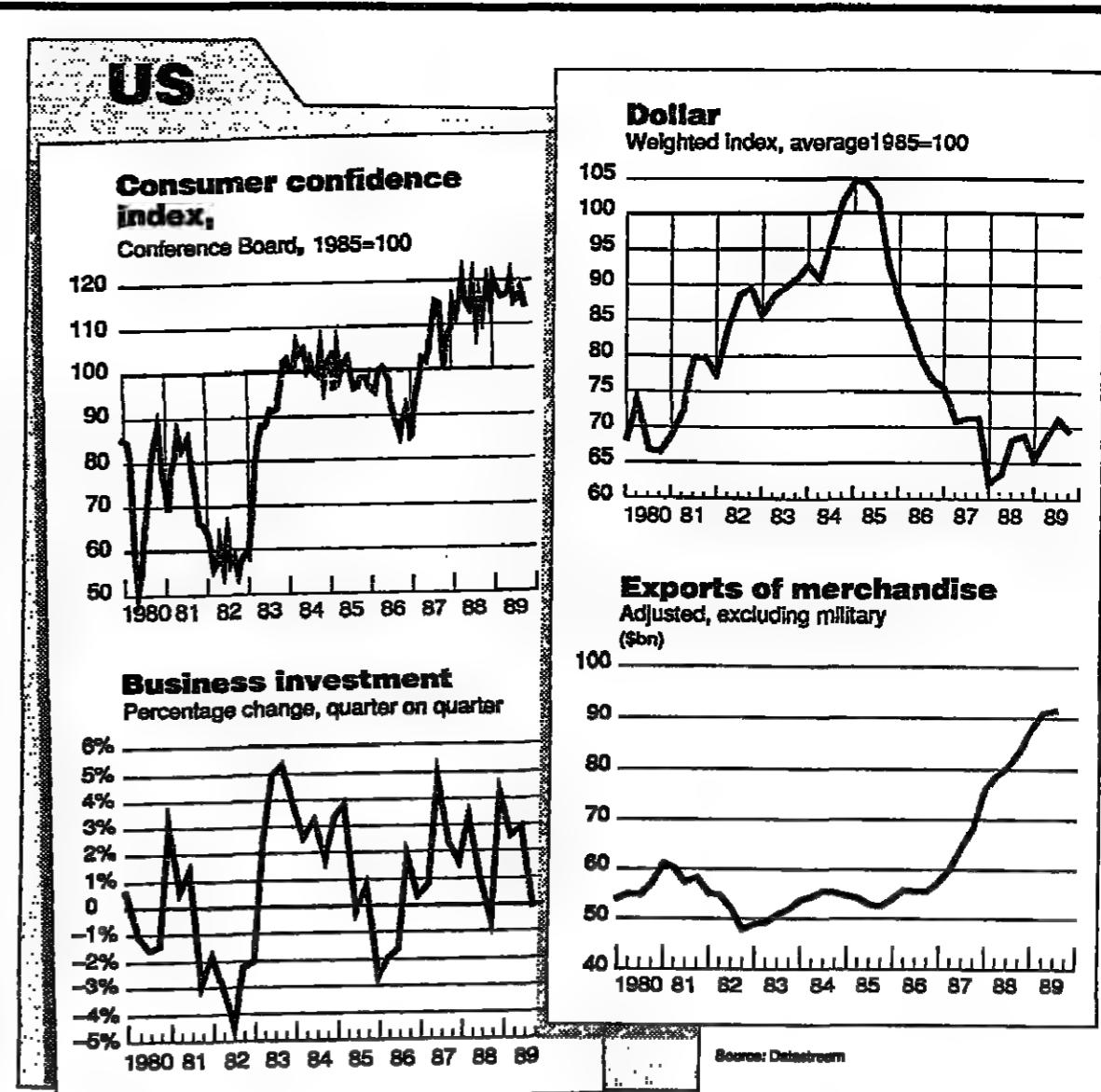
Nevertheless, any recession that does take place is not likely to be so severe. There is no current need for the sort of wrenching dislocation that took place in 1975 and 1982.

Layered on top of these cyclical developments is the continuing risk of a hard landing brought on by the problem of the twin deficits (on the federal budget and the current account of the balance of payments). The US current account deficit is likely to start rising again in 1990, given the recent strength of the dollar. International borrowing has been used to finance consumption rather than investment. The share of total consumption in GNP is at record levels, and net plant and equipment spending during the 1980s has been far weaker than in any previous decade – in spite of heavy borrowing from abroad.

No fundamental change in fiscal policy or in private saving that might solve the over-consumption problem is in the offing. In a more than \$3 trillion (\$5,000 bn) economy, budgetary fiddling from \$10bn or \$20bn makes very little difference. Any peace dividend from the ending of the Cold War is already massively oversubscribed.

The reality is that unless a crisis forces big policy changes, the US national saving rate will remain under 5 per cent for the next 5 years. This is less than two thirds of the saving rate the US maintained during the 1970s and less than half the savings rate of the average OECD nation.

The crucial question then becomes how long can the US



finance its current low level of investment by borrowing from abroad, and by selling off domestic assets, rather than from domestic saving.

The strength of the dollar this year was caused by foreign investors' perception that US assets looked very cheap. Given that the US share of world stock market value has nearly halved in the 1980s, there is merit in this view. As long as it continues to be widespread, the US will be able to postpone adjustment by financing its current account deficit indefinitely.

The problem is that no dollar asset is cheap if the dollar is going to fall sharply within the coming year. As America's foreign debt increases and economic frictions with its traditional allies begin to supersede traditional national security concerns, it becomes increasingly easy to construct hard landing scenarios where foreign investment in the US dries up.

Combine a recession which reduces US interest rates and equity values and reduces confidence in US financial institutions with some

unfavourable trade deficit news (and the lurch towards protection that would surely follow declines in the manufacturing sector). Factor in widespread support for politicians vowing to restrict efforts to make Americans 'responsible in their own country'. Add in tension between the US and Japan which leads the Japanese not to intervene or use administrative guidance to force financial institutions to stabilize the dollar. Finally, let progress towards eastern European integration continue rapidly so that there are substantial investment opportunities in Europe, and let Indonesia, Thailand and possibly even the Soviet Union emerge as strong magnets for Japanese capital investment.

Under such a scenario, foreign investment in US financial instruments could easily dry up, as the view that the US will never come near to balancing its trade without a substantial reduction in the dollar took hold. The Fed would then have very little room to manoeuvre, because actions to attract capital would reduce the liquidity of struggling financial institutions, and actions to provide liquidity would only fan the flames of dollar decline. Interest rates would soar, investment would collapse, and a period of stagnation would ensue. Eventually, a sharply reduced exchange rate would spur enough investment demand to spur the economy forward, but the wait would be acutely painful – not only for holders of US stocks and bonds.

As the history of the last seven years demonstrates, the risk of crying wolf about the American economy is a real one. Its resilience may continue – neither recession nor hard landing is certain – but American optimism lacks the solid foundation in recent developments that is now so easily found in both Asia and Europe. In the end, the wolf ate the boy. It would be a mistake to bet too strongly on the American economy in general or the dollar in particular over the next few years.

Lawrence Summers is Nathaniel Ropes Professor of Political Economy at Harvard University.

## LETTERS

### Radical reform of vocational training has begun

From Sir Bryan Nicholson

Sir, In his feature article "The need to stay the course" (November 29) Michael Prowse gets right the analysis of the educational problems of 16 to 18-year-olds. He is soundly pessimistic about the solutions on offer.

The Confederation of British Industry Vocational Education and Training Task Force which I chaired – and the report of which was unanimously endorsed at the CBI Conference last November – made the radical proposals he calls for. The report sets out a coherent framework to guide and structure young people's learning regardless of whether the courses they undertake are principally academic or principally vocational. Furthermore it will erode the present misconception that "vocational" courses are somehow "second class."

The framework is called "censorship." It is based in part

on the successful German dual system but adapts it to our particular circumstances and builds on many of the strengths of our present system. It involves individual records of achievement and action plans drawing on strong and advice and it sets world class targets (since endorsed by Governments) for what needs to be achieved. It is available to every young person from the age of 14.

Of course we need to drive up the rate at which those over the age of 16 stay on in full-time education; but this is not the first priority. The first priority is to raise the sights and the achievements of the 60 per cent who do not stay on after 16.

Employers propose the elimination of 16 to 18-year-old employment that does not guarantee structured training leading to recognised qualifications at least the vocational

equivalent of five GCSE's at A-C grade. To achieve this by 1995 for almost all young people would be a quantum leap from where we are now with youth training scheme and general workforce training. The National Council for Vocational Qualifications (NCVQ) is drafting these qualifications.

This is true that in the past vocational qualifications have often been too narrowly job-specific. This will not be so in the future as NCVQ and employers are now committed to broad-based qualifications with so-called common learning outcomes: effective communication, applications of numeracy and technology, understanding of work and world, personal and interpersonal skills, problem solving and positive attitudes to change. This will provide a foundation not just for work but for continued learning through life.

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33 Grosvenor Place, SW1

### Another view on basic balance

From Mr John Wells

Sir, Sam Brittan (Economic Viewpoint, December 10) asks us to contemplate the record UK current account deficit forecast for 1990 (at 3.6 per cent of GNP), the record net outflow of direct and portfolio investment (at 2.7bn or 5.6 per cent of GDP) and the consequential record deficit on basic balance, the sum of these two (at 2.6bn or 3.4 per cent of GNP). His arguments are not persuasive.

Prior to the relaxation of exchange controls in 1979, the balance on direct and portfolio investment (net), whether positive or negative, was usually comparatively small as a percentage of GNP, with the result that the current account balance and the basic balance more or less coincided. During the past decade, however, the balance of direct and portfolio investment, 1987 apart, has been persistently negative – with this capital account deficit increasing as a percentage of GNP, due mainly to enormous increases in portfolio outflows. It is this large and increasing capital account deficit, together with the current account imbalance, which has brought us to our unprecedented situation on basic balance.

The main question is this.

While the enormous size of the deficit on basic balance currently being financed by "hot" money, unknown, beaks the truly enormous changes which have taken place in international markets since the 1980s and 1990s, can anyone seriously deny that attempting to sustain these two current and capital account deficits on such a massive scale carries with it grave risks for the health of the domestic economy? These risks are a progressive erosion in international financial confidence and the consequential choice between ever higher interest rates and/or currency collapse.

The UK cannot expect to have its cake and eat it: an unprecedented growth in personal consumption, a rise in the investment/GNP ratio, and, on top of this, the accumulation of a massive volume of overseas assets. We have to start to learn to cut our cost according to our cloth since the cost of sustaining such massive capital outflows – in the form of increased interest rates necessary to attract "hot" money inflows with consequential detrimental effects on home investment – is insupportable.

It is very worthy, unpaid members spend hours and days debating draft directives, make their recommendations, and are then frustrated by the knowledge that very, very in-

crease an Exchequer-provided "credit" to be used to fund the costs of becoming qualified up to the vocational equivalent of two A levels. (Just as in practice happens when someone stays on in full-time education, employers would pick up the wage costs.)

This partnership between young people, Government and employers will rapidly drive up the qualifications level across the board. It will also start to give equality of status via NCVQs to those who choose the principally vocational route. With the simultaneous reforms going on in the full-time educational system, it will begin breaking down the academic/vocational divide because the core skills will be taught, assessed and recorded across the spectrum.

Bryan Nicholson  
Chairman  
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Post Office Headquarters,  
33 Grosvenor Place, SW1

### Professionals in Hong Kong

From Mr David Sussman

Sir, It is excellent news that most professionals plan to leave Hong Kong before it reverts to Chinese sovereignty in 1997. Nothing could be more guaranteed to encourage the Chinese to show a more pragmatic approach to the post-1997 political programme than the threat that there will not be sufficient management expertise to maintain Hong Kong at its current commercial value.

Nothing is more guaranteed to maintain this Chinese administration in its determination to

reduce the colony to the status of an outlying province of mainland China than the UK Government's policy of issuing British passports to the capitalist management classes.

The Chinese in Hong Kong are ethnic Chinese and the UK has no moral obligation to take them in. It is strongly in their interest that those who contribute to Hong Kong's finances and industry stay and work there after 1997.

David Sussman,  
Pierre Cardin UK Ltd,  
20 Old Bond Street, W1

reduce the colony to the status of an outlying province of mainland China than the UK Government's policy of issuing British passports to the capitalist management classes.

This committee, consisting of more than 180 members, is a burden on the taxpayer should not be asked to bear. The cost of its administration, including a very well paid staff in Brussels, a large number of interpreters, and the printing in a variety of languages of all documents and reports (the latter rarely looked at by the decision makers in Brussels or our Ministers) is horrendous.

I sat on this committee for eight years and can think of very little that it influenced or achieved.

Its very worthy, unpaid

members spend hours and days

debating draft directives, make

their recommendations, and are

then frustrated by the

knowledge that very, very in-

### EXECUTIVE SUPPORT ENVIRONMENT

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# FINANCIAL TIMES COMPANIES & MARKETS

Tuesday January 2 1990

## INSIDE

### New year brings optimistic hopes

After a desultory 12 months in which four primary dealers retched from the fray, the gilt-edged market looks forward to 1990 daring to hope things might get better. With optimism rekindled, analysts are looking ahead to a year in which interest rates fall, the economy slows and a year in which it becomes possible to think that the Government might begin issuing gilts again. Simon Holberton reports. Page 20

### Tightening the grip

As the debate over the worth of league tables continues to divide opinion in the Eurobond market, one thing remains certain. Japan's grip on underwriting issues became a single-hold during a record-breaking 1989, a development that was highlighted by the four leading Japanese securities houses taking top slots in the annual rankings. Page 19

### Higgs' profits claim attacked

Y.J. Lovell partly criticised the increased profits forecast and property revaluation produced by Higgs and Hills, the river-construction group for which Lovell is making a hostile bid of £137m. In its final defence document, Higgs — headed by Sir Brian Hill (left) — had said it would boost its dividend by 67 per cent and that pre-tax profits would increase by 6 per cent to £26.5m. Andrew Bolger reports. Page 21

### Easy test of resolve

Business resolutions for the New Year tend towards drudgery: keep the desk tidy; answer mail promptly; keep minutes of meetings; make sure the filing is up-to-date. There is, however, one unobvious resolution which is easier to implement and less of a strain to keep. In the Business Column, Peter Martin reveals what it is. Page 22

### Grit and determination

Whatever other problems Battle Mountain Gold may have, lack of confidence is not among them. Even the unrest in Papua New Guinea that has closed the huge copper mine on Bougainville Island for more than six months and the resulting reduction of commercial banks to back projects in the country do not knock it out of its stride. Despite the fact the Lihir Island gold deposit in PNG, widely believed to be the biggest yet discovered outside South Africa, is owned by a consortium of four North American mining companies. Page 23

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### Economics Notebook

## Learning from past experience

WESTERN policy makers have come to accept that the planned transition of eastern Europe's command economies to western-style market-based systems will be highly complex, risky and without precedent.

But the novelty of economies moving from one system to another does not mean that lessons cannot be learnt from the past experiences of the industrialised world.

In looking back, some western monetary officials believe that the history of west European financial relations in the 1950s could provide useful guidance for eastern European countries in their quest for enhanced international competitiveness and currency convertibility.

In particular, the story of how the now largely forgotten European Payments Union freed trade relations between the west European countries from bilateralism and import restrictions and enabled its members to start catching up with the US, the post-war economic superpower, could point to ways of reforming Comecon, the ailing eastern trading block.

A detailed history of the EPU, sponsored by the Basle-based Bank for International Settlements, was published recently.

Although written before last year's upheavals in eastern Europe, it highlights some striking similarities between the condition of western Europe at the end of the 1940s and Comecon today.

Rather like eastern Europe in 1945, international trade and payments in western Europe were subject to a maze of restrictions 40 years ago. Some 200 bilateral agreements limiting trade had been negotiated between governments. The west European currencies were of limited value as a means of

exchange. With dollars and gold in desperately short supply, the result was a kind of barter trade.

In 1950, the EPU made the currencies of its 17 member countries fully transferable into one another so that governments no longer had to be concerned about bilateral balances. They therefore had no reason to discriminate in trade with one another.

They had to worry about their payments balances with the EPU system as a whole, however. Each month, debts and credits were settled partly in gold or dollars and partly through the giving and taking of credit. Credit lines were strictly limited, forcing member countries to pursue prudent economic policies in an environment of co-operation.

When the EPU was wound up in 1959, intra-European trade was largely liberalised and had doubled in volume. Quota restrictions on imports from the dollar area had been cut. There had been strong economic growth, rising investment and employment in western Europe and external convertibility had been restored for EPU member currencies.

In short, the achievements of western Europe in the 1950s mirror to some extent the aspirations of countries like Poland and Hungary today. But is Comecon really a suitable vehicle for such an exercise?

The Polish and Hungarian authorities clearly think not. They want to put their trade with each other and the Soviet Union on a hard currency basis next year. Looking at the non-achievements of Comecon, it is easy to see why it should be bypassed.

It has singularly failed to live up to the aims of its December 1989 Charter, which said Comecon should contribute to the balanced growth,

more rapid economic and technical progress, increased labour productivity and improvement of the welfare of the peoples of its member countries.

• A system of multilateral payments, planned for introduction in 1984, has never worked: the so-called transferable rouble is in practice neither transferable nor negotiable.

• Member countries, including the Soviet Union, last year imposed restrictions on their exports to other Comecon members, highlighting the system's failure.

A fundamental weakness of Comecon and the east European economies in general is that they have lacked realistic price signals based on market-determined costs.

However, some western officials argue that east European countries should think of putting a new life into Comecon. These countries carry out most of their trade with other Comecon members and production could be swiftly re-directed to western markets because of technological backwardness.

Moreover, many western monetary officials are privately worried about the speed and radicalism of such plans as Poland's to move to market-based systems.

Some of these concerns were apparently echoed by east European central bank governors when they visited Basle last month. However, it is unknown whether any took the EPU back home with them to ponder the possibility of an East European Payments Union.

*The European Payments Union, by Jacob J Kaplan and Günther Schleisinger. Published by Clarendon Press, Oxford.*

Peter Norman

## FINANCIAL TIMES

# COMPANIES & MARKETS

Property Matters to

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## Cautious steps in the merchant bank forest

David Lascelles charts the success of the Japanese in their attempts to penetrate the European market

**W**hen the Bank of Yokohama made a successful bid last summer for Guinness Mahon it was the clearest sign yet of the growing Japanese desire to get into European merchant banking. The £23m (£162m) sale of the UK bank was well taken by Yokohama's help it was able to take a £150m position.

"They're high quality people," says Mr Geoffrey Bell, the chairman. "They leave the management to me. If you have to explain why you have to be independent, then there's no point in even starting out together."

But the question is whether the Japanese will succeed in amassing as large a share of this complex, people-driven business as they have of more conventional financial services where to their enormous firepower has made them dominant players. The indications so far are that they are proceeding steadily but cautiously.

At Guinness Mahon itself, Bank of Yokohama has been wary of putting too heavy a stamp on its new subsidiary. "We want Guinness Mahon to be a British merchant bank, not a Japanese commercial bank," says Mr Ken-ichi Ozawa, one of the three Yokohama directors who have joined Guinness Mahon's 11-member board.

So far, the relationship has evolved mainly around the music that Yokohama's £51bn balance sheet can add to Guinness

Mahon's financing capacity. For example, Guinness Mahon was too small to participate in the underwriting of the recent UK water industry privatisation. But with Yokohama's help it was able to take a £150m position.

"They're high quality people," says Mr Geoffrey Bell, the chairman. "They leave the management to me. If you have to explain why you have to be independent, then there's no point in even starting out together."

What is striking about the Japanese institutions' approach to Europe is that they have not tried to emulate their earlier entry into the US market, where they formed alliances with local firms.

For instance, Nomura, the largest securities house, took a stake in Wasserstein Perella in New York, but has not done the same in London, either with Wasserstein Perella's European arm, or with any other house. A spokesman says the strategy is still under consideration. But on the Continent, Nomura has taken small stakes in Matsushita, the West German investment banking firm, and the merchant banking arm of Banco Santander of Spain.

A different approach has been adopted by Mitsubishi Trust and Banking, Japan's largest trust

bank. Its London branch has set up what it calls "an exclusive association" with a team of 10 European M&A professionals.

Mr Kanzo Yamaguchi, deputy general manager, declines to discuss the precise remuneration package that binds the team to Mitsubishi. But he says the arrangement was designed to give the team the independence it needed, and overcome the cultural gaps.

One of the most difficult problems facing the Japanese is recruiting the right sort of people, and acquiring the particular skills of the European M&A market. Although European M&A specialists have been reluctant to join Japanese houses because of career uncertainties — and have therefore commanded premium



Geoffrey Bell (left) and Ken-ichi Ozawa working together

salaries — the numbers are now growing.

Mr Colin Scotland, one of those who joined Daiwa from Citicorp last summer, says he deliberated for four months before agreeing to move. But he decided that he would be "more in the mainstream with a top Japanese securities house than a large US commercial bank. Now that he is recruiting for Daiwa, he denies having to pay over the odds to get good people. "They come here because they expect to see real flow," he says.

The operations that the Japanese have established do not so far seem to pose much of a threat to the traditional UK merchant banks. "We're really not bumped into them at all, except at receptions," says a corporate finance

director at one of the top UK houses.

But the Japanese are not really targeting the traditional corporate finance market, particularly where it involves large, hostile takeover bids, so they do not necessarily compete in the same territory.

"We don't have hostile takeover artists, but strategic dealmakers," says Mr Raymond Douse, managing director of Daiwa Europe (Corporate Services). "We don't anticipate that offers for publicly quoted companies will be a large part of our activity."

In fact, the Japanese hope to build their business on their obvious strength, which is their connection with the Japanese market. "We don't offer the sophistication of Schroders or Warburgs," says Mr Russell Wheeler, assistant general manager of Sumitomo Bank's M&A department. "But we can offer a depth of knowledge in Japan which they can't hope to match."

Not that the number of deals which the Japanese have been doing are remarkable yet in either size or number. Sumitomo did six deals in 1989, the biggest about £50m. Daiwa's team did four in Europe, and several more in the US.

But these numbers are certain to grow this year as the Japanese houses develop their staffs and expertise and Japanese companies become more accustomed to acquisition as a means of achieving growth. "I am incurably optimistic over the future of this business, especially for Japanese companies entering the European market," says Mr Wheeler at Sumitomo.



Richard Cheney, who is due to meet the Gramm-Rudman call for a \$64bn cut in the deficit (given an assumption of 2.6 per cent real growth), cannot be painless.

The Defence Secretary, Mr Richard Cheney, has greeted the end of the Cold War with a demand for cuts of \$180bn in the five-year defence budget, but this would in fact cut real spending by only \$46bn annually by 1994, and would make only a small contribution to this year's deficit cut. Mr Darman must offend domestic lobbies in order to get real cuts; and real cuts are needed to start the virtuous cycle which the Administration hopes will make the long-term solution relatively painless.

This notion is based on economic models which show that a cut in the deficit would lead to a fall in interest rates, and so, in due course, cut the deficit further.

The stakes could hardly be higher, here, according to White House hopes, is the opportunity to grow out of deficit without raising taxes.

The fight with Congress over spending will be determined, and public. Given the key role of interest rates in this scenario, the less public pressure on the Fed may also not be intense. It may not lead to warfare, though; the Fed has always made it clear

that a genuine deficit-cutting budget would take much of the strain of monetary policy.

A British commentator cannot escape a feeling that it is déjà vu all over again. In 1981 we had a "deflationary" budget in a depressed economy, interest rates came down with a run, and the Thatcher miracle was under way.

It was eight years before it went badly sour. The Darman gamble could come off, then — though a lot of international capital has flowed since 1983, and the link between the Federal budget and US interest rates may not be as strong as the model builders suppose.

## A tale of two Richards

By Anthony Harris in Washington

Richard Darman — the one Cabinet officer who publicly criticised the Fed in 1989 — is very much in control of policy, despite his political setbacks last year.

Mr Darman is a fascinating character. He is one of the towering intelligences in a patchy Administration, and for a time last year he appeared to have charmed his way into the centre of events. He was not only a master of detail, but was very successfully schmoozing with the Democrats. (This wonderful American word should be imported forthwith.)

It was not his fault that it all broke down in ill temper. He was suggesting that the no-new-taxes pledge would be softened in due course; these would be bipartisan; and that its no-new-taxes pledge was a priceless, untouchable asset, which destroyed the strategy. Congress has blamed the messenger, and no longer trusts the Budget Director.

Within the Administration, though, his influence has grown. This is partly due to the way he has run the spending budget this year: he has adopted the British approach of declaring in advance the size of the total pot, and leaving the spending departments to compete for their share. This has competitively diverted part of their energy into fighting one another.

In the last days of 1989, an accident has left him in a still more central position: the Treasury Secretary, Mr Nicholas Brady, is out of action in hospital for a hip replacement and while his officials are still in control of the few policy innovations expected this year, it is Mr Darman who sits at the Cabinet table.

In this year of prospective disarmament, this may look an enviable opportunity; but in fact Mr

Brady's proposals, which are

designed that it would press for a quick capital gains tax cut, which

wrecked the 1989 accord, and that its no-new-taxes pledge was a

priceless, untouchable asset, which

destroyed the strategy. Congress has blamed the messenger, and no longer trusts the Budget Director.

Mr Darman must offend domestic lobbies in order to get real cuts; and real cuts are needed to start the virtuous cycle which the Administration hopes will make the long-term solution relatively painless.

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## ADVERTISEMENT

## US MONEY AND CREDIT

## Decade concludes in placid mood

FOR A decade that had begun miserably with fixed income portfolios suffering lingering damage from high inflation, the 1980s ended as a prosperous and placid mood.

US Treasury securities rewarded investors last year with a total return (capital gains, interest and reinvestment income) of some 14.4 per cent in dollar terms. The decade's return averaged out at some 12.5 per cent a year, roughly double the rate of the dismal 1970s.

Of all government bond markets around the world, only Canada's outperformed Wall Street last year in local currency terms, according to Salomon Brothers.

Few investors and traders, though, can summon up much hope for an equally good 1990 as they resume work this morning. Most believe the Federal Reserve will at best move US monetary policy by more notch in the next few weeks. But they forecast the economy and interest rates will be on the rise again by mid-year.

Changes in bond prices are unlikely to be dramatic, though, so yields will fluctuate narrowly with, for example, the Treasury's benchmark 30-year bold sticking quite close to an 8 per cent "centre of gravity," Drexel Burnham Lambert forecasts.

This stable state could last as long as the 18 months or so at which the bond yield had hung around 8 per cent, it added.

Investors' satisfaction with 1988 was not shared by the primary dealers who make markets in Treasuries. The 44 of them as a group were showing profits of only \$300m for the first eight months of the year, the most recent figure avail-

able from the Fed, down a horrible two-thirds from the same period of 1988 which itself was down 50 per cent from 1987.

The year has since later with many dealers running up hefty losses in November and December as they pushed the market too far ahead of the Fed's cautious easing. Of their problems, three main ones are:

too many dealers/ too little profit; too little market volatility/ too little opportunity for grandstanding plays; and expensive overheads.

A few foreign-owned dealers quit the business last year and several more are

Fed's chairman, said he would fight inflation. But confidence in him cracked as market players saw the price of oil rise to a peak rapidly. By late-March, the 30-year Treasury bond hit 9.32 per cent which was to be its peak yield for the year.

Within weeks, though, the economy was beginning to show more conclusive evidence of slowing down. The moment of truth came in early June. The monthly survey of purchasing managers turned in a reading below 50 per cent, indicating a weakening economy, for the first time since July 1986.

Investors waiting for the Fed to ease before buying would have consistently missed out

rumoured to be planning the escape. The hardy survivors are saying the population must be culled to around 30 if anyone is going to make decent profits.

And nor was the prosperity shared much by investors outside Treasuries. Corporate and municipal bonds performed less well and alarming cracks appeared in junk bonds. A growing number of issues are coming unglued — even ones devised by Kohlberg Kravis Roberts, the pioneers of leveraged buyouts.

After Campeau, the Canadian real estate and retail group, had confessed to its deep financial problems in September, junk bond new issues became as rare and improbable as a snowstorm in June. It is hard to imagine the market will ever regain its innocent vigour now the investing public finally realises junk bonds have all the risks of equities but none of the rewards.

Many investors will rightly direct their thanks for their bond market prosperity last year to the Fed. It pulled off the tricky task of piloting the economy into a soft-landing. Growth and inflation rates slowed without the economy crashing in a recession.

The year had started with the markets intensely doubtful whether the Fed could manage the rarely performed feat. Despite tightening monetary policy through 1988, the economy was still growing at an inflation-inducing pace.

The bond markets had rallied, though, in the New Year when Mr Alan Greenspan, the

failed to guard properly against currency exchange risks. From peak to trough in the year the dollar appreciated some 23 per cent against the D-Mark and 17 per cent against the yen, massacring all bond market gains measured in dollars.

One persistent puzzle through the year was the shape of the yield curve. For most of the time it was inverted with investors getting better returns for lending short term rather than long. For some seven periods since the 1950s, an inverted yield curve has preceded a recession. So far this inversion has not and only the pessimistic forecasters a recession in 1990.

Figures for fourth quarter 1988 gross national product will likely show zero or negative growth. But a host of specific factors were at work from natural disasters and unusually cold weather to strikes.

Similarly the first month or so of this year is likely to show a disturbing uptick in inflation.

Once the market gets those hiccups out of its system, bonds should settle into a stable period. The biggest excitement is likely to come from the political arena as the parties gear up for the mid-term elections in November.

With an inevitable delay between the last Fed easing and the first irrefutable signs of a recovering economy, the White House will be jumping up and down demanding the Fed does more to stimulate activity. Investors should hope the central bank resists the pressure lest inflation raises its ugly head again.

Roderick Oram

## EUROMARKET TURNOVER (\$bn)

	Primary Market	Cover	FRN	Other
US\$	Straights	Conv	FRN	Other
55.0	10.0	667.0	3,904.0	
Prev	3,090.0	101.3	850.0	9,422.7
Other	1,180.0	0.1	429.0	3,453.3
Prev	3,185.3	1.1	565.0	9,494.7
	<b>Total</b>			
US\$	26,077.2	907.8	3,054.1	1,954.9
Prev	31,672.9	102.1	7,022.0	5,826.1
Other	11,152.0	421.7	3,796.0	23,782.1
Prev	19,138.3	843.4	3,034.7	30,301.2

Source: AMIB

Week to December 28, 1989

## US MONEY MARKET RATES (%)

	Last	Friday	1 week	4 week	12 month	35 month	High	Low
Per Funds (weekly average)	7.73	7.50	8.46	9.32	8.00			
Three-month Treasury Bills	7.82	7.88	7.76	8.63	7.57			
Three-month prime CDs	7.97	7.98	7.71	8.43	7.57			
30-day Commercial Paper	8.10	8.40	8.30	10.35	8.18			
30-day Commercial Paper	8.55	8.65	8.75	9.95	8.65			
	8.50	8.55	8.55	10.05	8.50			

Source: Salomon Brothers (estimated). Money supply: In the week ended December 18 seasonally adjusted M1 rose by \$2.5m to \$765.7bn.

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## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## EUROBONDS

## Japan tightens grip on issue underwriting

JAPAN'S grip on underwriting Eurobond issues became a stranglehold during a record-breaking 1989, a development highlighted by the four leading Japanese securities houses taking top slots in the annual rankings.

League tables continue to divide opinion among syndicate managers. On the one hand, they can give a misleading impression of real business relationships and often need considerable qualification. Equally, however, they put hard numbers on what houses have actually done.

In spite of a constant trickle of deals in the last few days of the year, it was noticeable that the old practice of conducting deals to improve a league table position was absent.

The only house which drew persistent comment about league table business from rivals was Daiwa Europe, which produced a steady stream of issues up to late afternoon on Friday. The deals, none of which was expected to trade actively, allowed Daiwa to creep in front of Yamaichi to take second place.

To its credit, Yamaichi resisted the temptation to bring a late deal of its own and reverse the takeover. Perhaps it was content to rest on its laurels, having risen from fifth place last year and increased its market share from 4.22 per cent to 7.87 per cent.

To be fair to Daiwa, it should be noted that several houses, including Nomura, the runaway leader, remained active until the end of the year. Much of this business was connected to a fierce battle between the two houses for the top slot in the Euroyen sector, a position Nomura has come to regard as its place by right.

Nomura claimed victory, finally putting a comfortable gap between itself and Daiwa.

Although Daiwa's overall ranking benefited by its late deals, its reputation within the market suffered with several syndicate officials commenting that such behaviour made a mockery of the league tables.

There is another possible motive for Daiwa's late push. The most important issue it brought in December was a \$400m deal for Austria, a controversial transaction which many syndicate officials thought had been subsidised by a member of the management group.

## TOP EUROBOND LEAD MANAGERS

Manager	1989	1988						
		Sec Rank	% issues	Sec Rank	% issues			
Nomura	31.45	1	15.11	140	17.68	(1)	10.25	135
Daiwa	16.25	2	7.88	48	9.43	(4)	5.47	80
Yamaichi	18.33	3	7.87	47	7.74	(5)	4.22	51
Nikko	15.29	4	7.37	52	6.57	(6)	3.56	51
Deutsche Bank	9.75	5	4.70	60	12.23	(7)	7.09	54
CSFB	8.85	6	4.27	53	13.89	(8)	8.06	22
J.P. Morgan	7.68	7	3.70	40	6.60	(9)	3.25	34
Merrill Lynch	7.25	8	3.50	48	5.95	(8)	4.45	32
Morgan Stanley	6.51	9	3.14	37	3.82	(17)	2.10	30
Paribas	6.21	10	2.89	44	5.52	(11)	3.20	45
Bankers Trust	5.97	11	2.88	70	6.28	(7)	3.49	50
Ind. Bank of Japan	4.88	12	2.35	60	5.58	(10)	3.24	49
Salomon Brothers	4.82	13	2.23	24	4.92	(13)	2.85	31
Goldman Sachs	3.80	14	1.83	28	3.88	(15)	2.25	25
UBS	3.52	15	1.69	30	6.45	(12)	3.16	47
Credit Lyonnais	2.88	16	1.39	23	1.20	(32)	0.89	10
Dresdner Bank	2.78	17	1.34	17	3.80	(16)	2.20	24
Hambros	2.75	18	1.32	46	2.68	(20)	1.56	46
S.G. Warburg	2.71	19	1.31	18	4.54	(14)	2.88	23
LTCB of Japan	2.58	20	1.28	29	2.35	(22)	1.85	25
Industry totals	1207.53			1520	173.08		1484	

1 Preliminary figures - Full credit to book number

from 3.25 per cent to 3.7 per cent.

But the sharpest move came from Morgan Stanley, up from 17th place in 1988 to ninth this year, and nearly doubling the volume of its issuance. If for nothing else, Morgan Stanley wrote itself into the history books by bringing the first US-style syndication on its \$500m issue for New Zealand in September.

In a difficult market a few banks managed to find profitable niches - Merrill Lynch discovered and sold the concept of the variable-rate note (VRN) as a way for banks to alter their floating-rate borrowings in order to meet new capital requirements.

Similarly, Hambros Bank proved that a niche position can be translated into an enviable domain. It increased the volume of its issuance and rose two places in the general table, in spite of losing overall market share.

It easily topped the Australian dollar sector, bringing 28 deals for a total of \$1.85bn. This represents a 22.7 per cent share of the sector.

Hambros also launched its first deals in the Canadian dollar sector, suggesting it will gradually try to expand out of its niche to become a bigger player.

The bank's success in the Australian dollar sector points to another apparent trend on the Eurobond market in 1989 - the steady growth of smaller currencies. French franc issuance nearly doubled, while lire issues all but trebled.

Crédit Lyonnais jumped into the top 20 underwriters by virtue of increased franc issuance as well as a strong presence in the Ecu sector, where it ranked second behind Paribas Capital Markets.

The Canadian dollar and Ecu sectors saw consolidation rather than real expansion, but the significant development in each of these sectors was their increased acceptance by institutional investors.

Missing from the top 20 this year was Swiss Bank Corporation, fallen out. It concentrated on collateral management positions in 1988, bringing few deals as lead manager. Commerzbank was the other casualty, dropping out after a difficult year.

Andrew Freeman

## Giant to sell Canadian assets

GIANT RESOURCES, the Australian mining company, plans to sell its Canadian assets through international tender, AP/DP reports.

The Australian company said it believed it could sell the Canadian assets for A\$230m.

Giant is 42.5 per cent owned by Pioneer International, one of Australia's biggest companies, which has announced plans to sell its stake in Giant.

Giant said that Pioneer would not provide any further financial assistance to the mining concern. It said it had agreed with its bank lenders to proceed with an orderly realisation of assets.

Pioneer said Giant owed it A\$91m. All of Pioneer's commitments to Giant are secured, mainly over the Canadian assets.

Pioneer said it hoped the sale of Giant's Canadian assets would enable the mining unit to retire all its debt. Pioneer still proposes to sell its interest in Giant, pending the sale of the Canadian assets.

• Dominion Textile, Canada's largest integrated textile group, is to sell its sheet and bedding business with annual volume of around C\$150m (US\$130.4m) to a new company jointly owned with C.S. Brooks of New York.

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount	Maturity	Av. life	Coupon	Price	Book number	Offer yield
<b>US DOLLARS</b>							
Poly Pack Int'l Fin.(b)6♦	110	2005	15	7 1/4	100	Shearson L'man Hutton	7.250
Citic Finance (Europe)♦	30	1993	4	8 3/8	101 1/2	DKB Int.	8.096
Mitsubishi Kasai(UK)♦	50	1993	3	8 1/2	101 1/2	Mitsubishi Fin. Int.	7.967
LTCB of Japan(I)♦	200	1996	6 1/2	8 3/4	101 1/2	LTCB Int.	8.347
Nippon Steel Int'l(?)♦	50	1995	5	(K)	101 1/2	Mitsubishi Fin. Int.	-
Orix Ireland Finance♦	100	1994	4	8 3/8	101 1/2	Daiwa Europe	8.208
Nissho Iwai Corp.(m)♦	300	1991	1	1 1/2	100 1/2	Daiwa Europe	-
CIBC♦	20	1991	1	7 1/2	100 1/2	Sanwa Int.	8.938
Flax Ltd-Series L(g)♦	20	1993	3 1/2	8 3/4	101 1/2	Sanwa Int.	-
Flax Ltd-Series L♦	10	1993	3 1/2	8 3/4	101 1/2	Sanwa Int.	8.252
<b>D-MARKS</b>							
Oest. Laenderbank(?)♦	60	1995	5	(c)	101 1/2	IBJ (Deutschland)	-
<b>SWISS FRANCS</b>							
Thai Petrochemical(d)♦	50	1997	-	1 1/2	100	DG Bank (Suisse)	-
<b>ECU</b>							
Christiania Bank(e)♦	20	1994	5	(s)	100 1/2	Merrill Lynch Int.	-
Poerpanikid♦	50	1991	1	10 1/2	100 1/2	Daiwa Europe	8.542
Scopbank(?)♦	65	1992	3	(s)	100 1/2	Merrill Lynch Int.	-
EBI(?)♦	60	1993	9	9 1/4	101 1/2	IBJ Int.	9.000
<b>LUXEMBOURG FRANCS</b>							
SBS Bank(?)♦	300	1993	3	9 1/2	100 1/2	BGL	9.252
<b>YEN</b>							
Union Bank Finland(a)♦	4.5bn	1991	1 1/4	(s)	101	LTCB Int.	-
Credito Italiano♦	100	1993	3 1/4	6 1/4	101 1/2	Nomura Int.	5.805
Banesto Issuances♦	22bn	1993	5	6 7/8	101 1/2	Daiwa Europe	6.311
Caixa Cen.Coop.Econ.♦	90	1994	4	6 2/3	101 1/2	IBJ Int.	5.760
Compagnie Bancaire(?)♦	5.5bn	1993	3 1/4	(s)	101 1/2	Yasuda Trust Europe	-
Berger Bank♦	5bn	1993	3	8 6/8	101 1/2	Nomura Int.	5.131
ALDC♦	10bn	1993	3	8 3/8	101 1/2	Nomura Int.	5.634
Toyota Tsusho Fin.(?)♦	80	1994	4	10	101 1/2	Bankers Trust Int.	9.493
IFC(?)♦	100	1994	5	7 1/2	100 1/2	Nomura Secs.	6.905
Gen.Mort.Bank Sweden♦	10bn	1995	5 1/4	6 5/8	101 1/2	Nomura Int.	5.969
Monte d'Paschi d'Siena♦	150	1993	3	8 8/8	101 1/2	Nomura Int.	6.131
Cariplo(?)♦	150	1993	3	(n)	100 1/2	LTCB Int.	-
Flash Twelve♦	150bn	1993	3 1/4	8 3/8	100 1/2	Daiwa Int.	5.886
Bank of N. de París(?)♦	5.2bn	1992	3 1/4	(s)	101 1/2	Daiwa Europe	-
Prudential(?)♦	20n	1992	2 1/4	7 1/8	100 1/2	Daiwa Europe	7.722
Cr. Com. de France(?)♦	50n	1992	2 1/4	(s)	101 1/2	Daiwa Int.	5.937
SE Banken♦	100n	1993	5 1/4	Zero	73 1/2	Nomura Int.	-
SE Banken(?)♦	150n	1993	3 1/4	6 45	10		

## UK GLITS

## Dealer power likely to become more concentrated

AFTER a desultory year in which four primary dealers retired from the fray, the gilt-edged market looks forward to 1990 daring to hope things might get better.

With optimism rekindled, analysts are looking ahead to a year in which, after a muted start, the economy slows down a year in which it becomes possible to think that the Government might begin issuing gilts again.

Forecasting is a difficult game and, in the context of the gilt market, not without its fair share of wishful thinking. This time last year analysts were wildly optimistic about inflation, interest rates and the yield level for the market and were, with the exception of a few, wide of the mark.

Last year was an awful year for the gilt-edged market. As Mr Michael Hughes, chief economist and strategist at Bar-Clays de Zoete Wedd, notes:

"It was a year when the gilt market became irrelevant. Turnover fell away, gilts occupied a lesser percentage of the portfolios of funds; the market was less significant for the operation of monetary policy, and it contracted."

During the year, the trend towards larger and larger gains continued, leading to a further concentration on market power (though not necessarily profits) in fewer dealers' hands at the expense of smaller houses. With turnover not growing and the market resistant to economic news, price movements were muted, making position-taking particularly hazardous and profits all the more difficult to make.

At the same time the market became more difficult for primary dealers to operate in.

The number of inter-dealer brokers was cut to two (from six originally) and there was growing anecdotal evidence that the two who remain were seeing less and less of the business as the larger house used their "off-screen" networks to deal with large lines of stock.

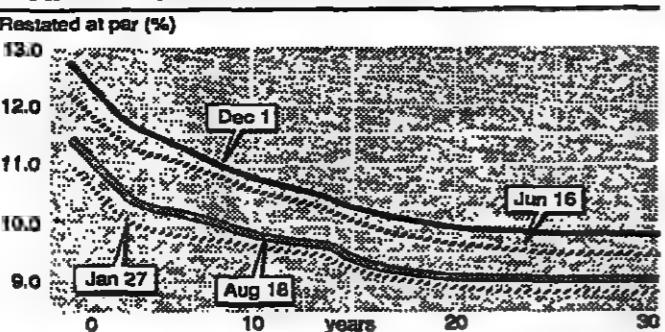
For investors, however, there was little evidence that the growing difficulties of primary dealers was having a deleterious impact on their ability to deal in the market. Neither do they appear to care if difficult market conditions force a few more primaries out of the market.

The dominant force behind many of these developments

was not the market's over-optimistic assessment for the economy last year (which it certainly was) but the Chinese water torture to which it was subjected by the UK Government's funding policy brought about by its strong fiscal position.

Despite the recent downgrading of the 1989-90 public sector borrowing requirement surplus of £14bn to £12.5bn during the first nine months of calendar 1989, the supply of gilts outstanding fell £15.5bn (£25b bought-in and £8.5bn maturing). When figures become

## How the market moved in 1989



fewer dealers can be expected to be in business this time next year.

Looking ahead, discussion of the prospects for the market and the economy this year seems to give the gilt-edged market much cheer. Although output will remain resilient, mainly due to export growth, the monthly trade figures by value will become progressively battered as the effects of last year's depreciation feed through, and "by an horrendous build up of interest, profits and dividends debt to fund the hot money" that sustains the current account.

The labour market will remain tight; the level of unemployment will stabilise rather than rise," he said. "Gils have a recession priced into the yield curve and are looking for base rates of 12 per cent by the end of the year; it won't happen."

There is a growing belief in the market that 1990 will witness the beginnings of a turnaround in the Government's finances.

For Mr John Sheppard, economist at Warburg Securities, a key theme of this year will be the end of the Bank's buying of gilts.

"The buy-in left the market overvalued but the perception of its end has not caused yields to rise," he said. "Two things could explain this: people don't realise or believe the buy-in has ended; or, that the prospect of a sharp recession has led them to stay in the market awaiting better levels. I suspect it is the latter."

Mr Michael Hughes at BZW also foresees a sharp slowdown this year, with domestic growth rising slower than supply potential for the first time in seven years. This is good for the trade balance ("we think it will improve dramatically through the year") and inflation.

The interesting aspect of the forecasts produced by the six securities houses is that in the fourth quarter of this year the underlying rate of inflation, the retail price index excluding the effects of mortgage interest payments, crosses all items measure of inflation.

The average of expectations is for fourth quarter inflation to be 5.3 per cent, while the underlying rate remains at a 5.8 per cent — a forecast who do not.

Mr Chris Anthony, economist at Phillips & Drew, believes the current slowdown will have powerful effect on the cost/push inflationary pressures in the economy.

"We see unemployment rising to just below 2m by the end of the year," he said. "This will relieve pressure on the labour market and take the heat off earnings growth."

Mr Michael Hughes at BZW

foresees a yield curve that is likely to be in excess of 12.80%.

This "technical" factor dominated the market and was central in the maintenance of the market's downward sloping yield curve all year. It was not until after the Mansion House speech, when the former Chancellor modified slightly the Treasury's funding policy — the fudging of policy towards the sterilisation of foreign exchange intervention, and the removal of Treasury Bills from the funding equation — that poor economic news began to be reflected in a slightly more flexible yield curve.

As Mr Roger Bootle, economist at Greenwell Montague, noted: "It was the phenomenal influence and power of the Bank of England's buy-back programme that suppressed the normal behaviour of the gilt market. And this has had a knock on effect into 1990 by leaving the long end too low relative to the economic fundamentals."

There is little reason to expect much change this year in the market conditions that made survival so difficult for primary dealers last year.

unlikely to cheer Mr John Major, the Chancellor.

Mr Peter Spencer, economist at Shearman Lehman Hutton, sees little in the data to give the gilt-edged market much cheer. Although output will remain resilient, mainly due to export growth,

the monthly trade figures by value will become progressively battered as the effects of last year's depreciation feed through, and "by an horrendous build up of interest, profits and dividends debt to fund the hot money" that sustains the current account.

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Bootle that, by the summer, the market will become increasingly aware of the disappearance of the buy-in programme and the prospect of issuance brought about by the twin effects of further large increases in public spending and large tax cuts in the 1990 Budget.

But there are some agnostics in the analytical community who think that reports of the imminent revival of the gilt market are exaggerated.

One such is Mr Gavyn Davies, chief UK economist at Goldman Sachs International.

**The phenomenal influence and power of the Bank of England's buy-back programme suppressed the normal behaviour of the market'**

believes that the "stickiness" of the Government's Budget surplus will surprise the market this year.

"You can only credibly argue that the surplus will disappear if you can make a credible case for a rise in personal savings," he said.

"Personal savings fell because individuals altered their behaviour when borrowing was deregulated. That process has not ended, let alone reversed."

The surplus will be harder to get rid of than the Treasury assumed in the medium term financial strategy. Real Government spending growth will

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## UK COMPANY NEWS

YJ Lovell critical of constructor's final defence

## Higgs and Hill raises forecast to £26.5m

By Andrew Berger

**YJ LOVELL**, yesterday criticised the increased profit forecast and property revaluation produced by Higgs and Hill, the rival construction group for which Lovell is making a hostile bid of £125m.

In its final defence document, Higgs said it would boost its dividend by 57 per cent and pre-tax profits would increase by 6 per cent to £26.5m.

A valuation by surveyors Jones Lang Wootton put Higgs's property and housing assets at £18m, which adds 50p after tax to net asset value.

Higgs also said four major developments, assuming planning permission was obtained, would be worth £29.5m, adding

50p after tax to net asset value.

Taken together the valuation comes out at a net asset value after tax of 423p per share, compared to Lovell's cash and paper offer of 405p a share. Higgs shares closed on Friday at 450p.

It seems certain that Lovell will have to increase its offer for Higgs before Friday's deadline if it is to win control. Mr Andrew Wassell, Lovell's chief executive, said yesterday only that his board would consider the position and make a statement by Friday.

Lovell said of the Higgs development projects valued at £29.5m: "The so-called 'additional value' of 50p is not real;

it does not exist today; it may come in the future. At what rate will shareholders discount this intangible hope value?"

Mr Brian Hill, chairman of Higgs, countered that the group had singled out only four of its many ongoing projects, and prospects for the schemes going ahead were very good. He expected three of them to achieve full planning permission within the next 12 months and the remaining one within a further six months.

Higgs has for the first time given a profits breakdown by division. Housebuilding slumped, with housing completions down from 550 units in 1988 to 222 in 1989. The homes division is forecast to make

£7.1m this year, representing only 26 per cent of group profits.

Property development was the most profitable at £11.9m (43 per cent) with the construction division responsible for £8.7m (31 per cent).

Lovell said the Higgs figures might be concealing as many as 250 completed houses which it could not sell. Higgs said it did not have that figure available, but insisted that its position with regards to unsold houses would be no worse than Lovell's.

Mr Brian urged Lovell to reveal how its housebuilding had fared since the company's year-end in September.

In addition to the net asset valuation of 423p per share for its housebuilding and property divisions, Higgs said its construction division would earn £8.7m pre-tax in 1990, giving earnings per share of 17p in 1990, which would value it at 187p per share on a multiple of 11.

Higgs said that a quarter of its property division's profits this year would come from France, and it was continuing to expand in Europe.

Its order book as it entered 1990 was worth over £500m - the highest level ever.

Mr Brian said: "No-one takes the Lovell offer seriously, least of all the market. The value we have demonstrated shows precisely why."

## Rowland-Jones re-elected as director on Bremner board

Mr James Rowland-Jones was re-elected as a "director" of Bremner, the Glasgow-based stockbroker and property developer, at Friday's annual general meeting. He had returned as chairman of Bremner in June 17 months after being voted out.

Nearly 4.2m shares were voted in favour of Mr Rowland-Jones remaining on the board and 3.02m against the narrowest margin of any of the directors standing for election. Mr David Bees was approved by a vote of 4.9m to 2.9m and Mr Freddie Fisher by 4.3m to 2.5m.

A resolution calling for the

## Finance director quits Northamber

Mr Jonathan Woolley, finance director of Northamber, the Surrey-based supplier of computers, printers and peripheral products, has resigned from the company.

Mr David Phillips, chairman and Mr Alan Pratt, company secretary, will be responsible for the financial affairs of the company until a replacement is recruited.

Mr Phillips recently acquired a further 5,664 ordinary shares in Northamber, lifting his holding to 8,686 (48.43 per cent). Mr H Matthews, a board member, has raised his interest to 472,002 ordinary (2.63 per cent).

## SHARE STAKES



Michael Green, chairman of Carlton Communications.

Changes in company share ownership recently included:

Aekles and Hutchison: Scottish Amicable Investment Managers has sold 78,000 ordinary, bringing its holding below the notifiable percentage (now 4.8 per cent).

Carlton Communications: Mr Michael Green has sold 1.3m ordinary shares at 820p per share and has ceased to be interested in this number of shares.

Castings: B.J. Coote, director transferred 100,200 shares to his children for 1989 per share, reducing beneficial holding to 499,757 (4.38 per cent).

Clarke Hockfield: Provident Mutual has increased its holding to 770,000 ordinary (5.1 per cent).

Clothes Gold: UTC Group now holds a total of 4,484,000 ordinary shares (6.04 per cent).

Equity Consort: NM Rothchild (C) purchased 5,000 deferred shares (0.2 per cent) bringing total holding to 482,508 (2.75 per cent). Shares registered in the name of Old Court, including 195,000 ordi-

nary shares already held, NM Rothchild (C) controls 15.88 per cent of the Equity Consort holding.

Fermentation Group: UTC Group has disposed of 4.4m 'A' ordinary (6.04 per cent), its total holding of that class of share it continues to be beneficially interested in 22.36m ordinary (17.36 per cent).

Forresters: Henry Brantstein, the managing director, sold 30,000 shares at 385p; holding now 450,000 (15.88 per cent).

Freudenberg: Klemmert Benson Investment Management has acquired 10,000 capital shares in company bringing total holding to 480,310 capital shares (8.18 per cent).

Garrick Engineering: Company has been notified of a sale of 30,000 ordinary shares by Fleming Claverhouse Investment Trust as a result of which Robert Fleming Holdings' interest now comprises 290,001 ordinary shares.

Hanover Drives: SA Goldstein has acquired 10,000 ordinary and now holds 443,005 (7.2 per cent).

Hornby Group: Klemmert Benson Investment Management has acquired 10,000 Hornby ordinary and now owns 1.8m (20 per cent).

Hornby Group: Klemmert Benson Investment Management has disposed of 1.4m (3.74 per cent).

Invicta Sound: Christopher Giroldi sold 200,000 at 115p and holds 381,275 (7.02 per cent).

Leisure Investments: Cuffroy, a subsidiary of Bear Brand, has purchased 1.25m ordinary at 27.25p each and a further 1.26m at 22.25p each.

Northamber: Mr D Phillips, chairman, purchased 5,664 ordinary at 134p lifting his holding to 8,686 (48.43 per cent).

Northamber: Mr H Matthews, director, also purchased 5,664 ordinary at the same price and now holds 472,002 ordinary (2.63 per cent).

Overseas Investment Trust: British Fund Nominees now holds 1.85m (5.20 per cent) ordinary and Possidom Nominees 1.4m (3.74 per cent).

Panasonic: Christopher Giroldi sold 200,000 at 115p and holds 381,275 (7.02 per cent).

Shandwick: British Rail Pension Fund now owns 5,855 ordinary (7.7 per cent).

Sommerville (William): IIP Securities is the beneficial owner of 160,300 shares (25.04 per cent).

Strong and Fisher: Mr AJ Strong a director, has disposed of 70,000 ordinary (0.3 per cent). His total holding is now 1,000 per cent - 1,000 beneficial and 682,100 non-beneficial.

The shares are registered in the name of Camart Investments.

Upton Southern Holdings: Henderson Special Situations Unit Trust has acquired 376,600 ordinary. Total holding is now 376,650 (6.8 per cent). Shares are registered in name of the Midland Bank Trust Company.

valuation of 423p per share for its housebuilding and property divisions, Higgs said its construction division would earn £8.7m pre-tax in 1990, giving earnings per share of 17p in 1990, which would value it at 187p per share on a multiple of 11.

Higgs said that a quarter of its property division's profits this year would come from France, and it was continuing to expand in Europe.

Its order book as it entered 1990 was worth over £500m - the highest level ever.

Mr Brian said: "No-one takes the Lovell offer seriously, least of all the market. The value we have demonstrated shows precisely why."

## SPAIN

The Financial Times proposes to publish a Survey on the above on

19th February 1990

For a full editorial synopsis and advertisement details, please contact:

Richard Olive

on 01-577 0909

or write to him at:

Financial Times Serrano, 58, 28001 Madrid  
Fax: (01) 564 6813

Alternatively

Sandra Lynch, One Southwark Bridge, London SE1 9HL  
on 01-873 4199

## HEALTH CARE

The Financial Times proposes to publish a Survey on the above on

26 JANUARY 1990

For a full editorial synopsis and advertisement details, please contact:

DENIS CODY

on 01-873 3301

or write to him at:

Number One, Southwark Bridge  
London SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## BUILDING MATERIALS AND AGGREGATES

The Financial Times proposes to publish a Survey on the above on

13th February 1990

For a full editorial synopsis and advertisement details, please contact:

ALISON BARNARD

on 01-873 4148

or write to her at:

Number One, Southwark Bridge  
London SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## THE SOVIET UNION

The Financial Times proposes to publish this survey on:

12th March 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Surridge

on 01-873 5342

or write to her at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Household Bank Ltd.  
U.S. \$100,000,000  
Collateralized Floating Rate  
Notes due June 1996

For the three months 27th December, 1989 to 26th March, 1990 the Notes will carry an interest rate of 8.65% per annum on a principal amount of U.S. \$1,049.34 per U.S. \$50,000 principal amount. The relevant interest payment date will be 26th March, 1990.

Lured on the London Stock Exchange

Bankers Trust Company, London Agent Bank

## HMC MORTGAGE NOTES 1 PLC

£150,000,000

Mortgage Backed Floating Rate Notes

June 2017

For the interest period 29th December, 1989 to 30th March, 1990 the Notes will bear interest at 15.25% per annum.

Interest payable on 30th March, 1990 will amount to £3,942.29 per £100,000.

The Notes will bear interest at 15.8125% per annum.

Interest payable on 30th March, 1990 will amount to £3,942.29 per £100,000.

Agent Bank:

Morgan Guaranty Trust Company of New York

London

Bankers Trust

Company, London Agent Bank

London

Granville Davies Limited

77 Mansell Street, London E1 5AF

Telephone 01-488 1212

Member of The ISE & TSI

Granville Davies Limited

77 Mansell Street, London E1 5AF

Telephone 01-488 1212

Member of The ISE & TSI

IG INDEX

9-11 GROSVENOR GARDENS, LONDON SW1W 0BD

Tel: 01-528 7233 AFBD member

FTSE 100

Jan. 2437/2447 +37

Mar. 2467/2477 +57

5pm Prices. Change from previous 9pm close

## FINANCIAL TIMES STOCK INDICES



## **UNIT TRUST INFORMATION SERVICE**

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

**UNIT TRUST INFORMATION SERVICE**

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2123

## **UNIT TRUST INFORMATION SERVICE**

## **LONDON SHARE SERVICE**

BRITISH FUNDS										BRITISH FUNDS - Contd										LOANS									
Stock	Price	Red.	Yield	Div.	Interest	City-	Stock	Price	Red.	Yield	Div.	Interest	City-	Stock	Price	Red.	Yield	Div.	Interest	City-									
"Shorts" (Lives up to Five Years)							1,801	Conversion 91-96 2005	96.50	9.97	11.0	16 Oct 18 Apr	1247	200wide Angels 12 1/2% 1990	99.15	15.50	30.5	23 Jan 28 Jun											
500Treas 2pc 1/1904-61	13431	99.98	19.12	25	Jan 25 Jan	1311	1,050	Exch 10-1pc 2005	104.50	9.97	14.8	30 Mar 30 Sep	1251	200do 12 1/2% 29.1 1990	95.5	15.22	23.5	29 Jan 23 July											
1,400Exch 1/1pc 1990	96.5	15.04	12.7	12	Aug 12 Feb	1257	2,200	Treas 12-1pc 2003-05	117.50	11.14	16.10	21 May 21 Nov	1265	200do 12 1/2% 26 2.90	99.7	15.24	21.7	26 Feb 20 Aug											
1,250Exch 12-1pc 1990	99.5	14.76	16.8	12	Sept 22 Mar	1266	1,300	Treas 8pc 2002-06	94.50	8.89	11.0	5 Apr 5 Oct	1324	200do 12 1/2% 19.5 1990	99.1	15.21	18.9	23 Apr 17 Oct											
550Treas 3pc 1990	96.5	12.32	12.1	8	Nov 8 Mar	1325	1,150	Treas 11-4pc 2003-07	111.50	10.10	18.12	22 Jul 22 Jan	1283	200do 13 1/2% 23 4.90	99.1	15.21	18.9	23 Apr 17 Oct											
500Treas 8pc 1987-2002	97.5	8.11	8.1	15	Aug 15 Jun	1340	1,150	Treas 8pc 2002-07	89.50	9.72	11.0	13 Jun 16 Mar	1339	200do 13 1/2% 14.5 5.0	99.1	15.21	9.0	14 May 8 Nov											
95.5Treas 8pc 1990-1995	97.5	11.52	11.2	12	July 11 Jun	1341	1,250	Treas 8pc 2002-07	125.50	10.00	21.15	25 Sep 25 Nov	1301	200do 13 1/2% 14.5 5.0	99.1	15.21	9.0	14 May 8 Nov											
1,887Treas 10pc 1990	96.5	11.79	18.9	25	Nov 25 Oct	1285	1,250	Treas 8pc 2002-07	94.50	9.66	6.9	13 Apr 13 Oct	1343	200do 13 1/2% 26.7 2.90	99.15	15.27	27.1	23 May 26 Dec											
1,887Treas 10pc 1990	96.5	11.79	18.9	25	Nov 25 Oct	1285	1,250	Treas 8pc 2002-07	94.50	9.66	6.9	13 Apr 13 Oct	1343	200do 13 1/2% 26.7 2.90	99.15	15.27	27.1	23 May 26 Dec											
500Exch 2pc 1/1pc 1990	97.5	10.65	16.0	22	May 22 Mar	1270	1,000	Treas 8pc 2002-09	85.50	9.63	21.5	25 Mar 25 Sep	1336	200do 13 1/2% 13.8 8.90	99.1	14.98	7.7	7 Feb 13 Aug											
2,200Treas 11-4pc 1991	95.5	13.64	4.12	10	July 10 Jun	1265	1,000	Treas 5pc 2002-12c	63.50	9.49	4.8	10 Sep 10 Mar	1330	200do 13 1/2% 24.5 2.90	99.15	15.35	26.5	30 Jan 31 Mar											
4,000Funding 5pc 87-91	93.5	11.79	1.9	50	Sept 5 Apr	1275	7,000	Treas 7pc 2002-15c	120.50	9.57	12.20	26 Jun 26 Jan	1332	200do 13 1/2% 24.5 2.90	107.5	14.50	22.6	30 Jan 31 Mar											
4,000Treas 3pc 1991	94.5	9.13	5.0	25	Sept 15 Mar	1266	1,000	Treas 12pc 1/1pc	121.50	9.68	6.11	12 Dec 12 Oct	1260	200do 13 1/2% 24.5 2.90	107.4	14.31	23	2 Feb 23 Apr											
6,640Treas 10pc 1/1pc	96.5	13.01	6.12	12	July 12 Jun	1266	1,000	Treas 12pc 1/1pc	121.50	9.68	6.11	12 Dec 12 Oct	1260	200do 13 1/2% 24.5 2.90	107.4	14.31	23	2 Feb 23 Apr											
1,650Exch 1/1pc 1991	97.5	12.70	18.9	25	Sept 25 Oct	1258	359	Consols 4pc	41.50	—	27.12	1 Feb 1 Aug	1234	200do 13 1/2% 24.5 2.90	99.15	15.27	27.1	23 May 26 Dec											
1,950Treas 8pc 1991	92.5	12.10	3.11	11	Sept 10 Jun	1235	1,900	War Loan 3pc 1925	36.50	—	25.10	1 Jun 1 Dec	1352	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,900Treas 12-1pc 1992	101.5	11.10	22.2	22	July 22 Jun	1237	1,400	Consol 3pc 61 1/2	61.50	—	1.5	1 Aug 1 Oct	1243	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,600Treas 10pc 1992	95.5	12.15	17.7	21	Sept 21 Feb	1262	56	Treas 3pc 66 1/2	32.50	—	1.9	5 Apr 5 Oct	1324	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,400Treas 8pc 1992	91.5	12.08	6.5	13	Sept 13 Apr	1337	276	Consols 2 1/2pc	25.50	—	1.12	5 Aug 5 Oct	1238	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,282Treas 10pc 1992	97.5	12.03	2.10	7	Sept 7 May	1290	475	Consols 2 1/2pc	25.50	—	2.5	14 Apr 14 Oct	1315	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	359	Consols 4pc	41.50	—	27.12	1 Feb 1 Aug	1234	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	1,900	War Loan 3pc 1925	36.50	—	25.10	1 Jun 1 Dec	1352	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	1,400	Consol 3pc 61 1/2	61.50	—	1.5	1 Aug 1 Oct	1243	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	56	Treas 3pc 66 1/2	32.50	—	1.9	5 Apr 5 Oct	1324	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	276	Consols 2 1/2pc	25.50	—	1.12	5 Aug 5 Oct	1238	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	359	Consols 4pc	41.50	—	25.10	1 Jun 1 Dec	1352	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	1,400	Consol 3pc 61 1/2	61.50	—	1.5	1 Aug 1 Oct	1243	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	56	Treas 3pc 66 1/2	32.50	—	1.9	5 Apr 5 Oct	1324	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	276	Consols 2 1/2pc	25.50	—	1.12	5 Aug 5 Oct	1238	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	359	Consols 4pc	41.50	—	25.10	1 Jun 1 Dec	1352	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	1,400	Consol 3pc 61 1/2	61.50	—	1.5	1 Aug 1 Oct	1243	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	56	Treas 3pc 66 1/2	32.50	—	1.9	5 Apr 5 Oct	1324	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	276	Consols 2 1/2pc	25.50	—	1.12	5 Aug 5 Oct	1238	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	359	Consols 4pc	41.50	—	25.10	1 Jun 1 Dec	1352	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	1,400	Consol 3pc 61 1/2	61.50	—	1.5	1 Aug 1 Oct	1243	200do 13 1/2% 24.5 2.90	99.15	15.27	23.5	29 Jan 23 July											
1,350Exch 12-1pc 92	100.5	10.91	18.9	25	Sept 25 Oct	1265	56	Treas 3pc 66 1/2	32.50	—	1.9																		



#### **LONDON SHARE SERVICE**

## LEISURE

**PAPER, PRINTING,  
ADVERTISING - Contd**

## TRANSPORT

**TRUSTS, FINANCE, LAND - Contd**

**OIL AND GAS—Cont.**

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**MINES—Contd**

## Miscellan

THIRD MARKET



## WORLD STOCK MARKETS

AUSTRIA		FRANCE (continued)		GERMANY (continued)		ITALY (continued)		SWEDEN		CANADA	
1989	Price	1989	Price	1989	Price	1989	Price	1989	Price	1989	Price
High	Low	December 29	Price	High	Low	December 29	Price	High	Low	December 29	Price
1,410	2,100	Deutsche Bahn	2,245	3,129	829	Apollonie G	1,047	322	747	Saesa A	11,296
4,650	5,200	Autobahn	5,220	6,750	675	Bayer-Haus	423	3,438	2,955	Saesa B	2,450
6,610	7,200	Autobahn	7,220	7,800	644	Bayer-Haus	423	2,450	2,000	AGA B (Fr)	236
12,000	13,400	International	13,400	13,800	620	Bayer-Haus	423	2,250	1,800	AGA B (Fr)	226
527	525	Landesbank	500	479	293	BHP Corp. Int.	651	530	530	Autos B (Fr)	410
1,800	645	Partenon	1,750	2,050	720	Bayer-Haus	134	1,600	1,300	Bayer-Haus B	280
2,250	850	Schaffhauser	2,250	2,354	2,705	Bayer-Haus	134	1,600	1,300	Bayer-Haus B	280
1,720	760	Stadt-Duisburg	1,720	1,744	753	Bayer-Haus	134	1,600	1,300	Bayer-Haus B	280
1,260	764	Westdeutsche	1,220	1,240	695	Bayer-Haus	134	1,600	1,300	Bayer-Haus B	280
400	272	Westdeutsche	305	3,713	2,120	Conseptor	3,430	300	231	Conseptor	300
2,070	2,070	Deutsche Bahn	2,070	2,070	2,070	Continental AG	322	285	285	Continental AG	273
2,089	2,089	Deutsche Bahn	2,089	2,089	2,089	Continental AG	322	285	285	Continental AG	273
1,405	1,405	West	1,405	1,405	1,405	Continental AG	322	285	285	Continental AG	273
7,003	3,850	Aradit	3,800	1,825	475	Continental AG	322	285	285	Continental AG	273
13,800	13,800	Autobahn	13,800	13,800	13,800	Continental AG	322	285	285	Continental AG	273
14,700	12,700	Autobahn	12,700	12,700	12,700	Continental AG	322	285	285	Continental AG	273
16,425	16,425	Autobahn	16,425	16,425	16,425	Continental AG	322	285	285	Continental AG	273
6,400	6,200	Continental	6,200	6,400	640	Continental	322	285	285	Continental AG	273
6,470	5,144	Continental	5,144	6,400	640	Continental	322	285	285	Continental AG	273
8,400	8,400	Continental	8,400	8,400	8,400	Continental	322	285	285	Continental AG	273
19,100	10,000	Continental	10,000	10,000	10,000	Continental	322	285	285	Continental AG	273
6,570	4,770	Deutsche	4,770	6,570	657	Continental	322	285	285	Continental AG	273
4,940	4,940	Deutsche	4,940	4,940	494	Continental	322	285	285	Continental AG	273
8,700	8,700	Deutsche	8,700	8,700	870	Continental	322	285	285	Continental AG	273
17,000	17,000	Deutsche	17,000	17,000	17,000	Continental	322	285	285	Continental AG	273
14,700	12,700	Deutsche	12,700	14,700	1470	Continental	322	285	285	Continental AG	273
16,425	16,425	Deutsche	16,425	16,425	16,425	Continental	322	285	285	Continental AG	273
6,400	6,200	Continental	6,200	6,400	640	Continental	322	285	285	Continental AG	273
6,470	5,144	Continental	5,144	6,400	640	Continental	322	285	285	Continental AG	273
8,400	8,400	Continental	8,400	8,400	840	Continental	322	285	285	Continental AG	273
19,100	10,000	Continental	10,000	10,000	10,000	Continental	322	285	285	Continental AG	273
6,570	4,770	Continental	4,770	6,570	657	Continental	322	285	285	Continental AG	273
4,940	4,940	Continental	4,940	4,940	494	Continental	322	285	285	Continental AG	273
8,700	8,700	Continental	8,700	8,700	870	Continental	322	285	285	Continental AG	273
17,000	17,000	Continental	17,000	17,000	17,000	Continental	322	285	285	Continental AG	273
14,700	12,700	Continental	12,700	14,700	1470	Continental	322	285	285	Continental AG	273
16,425	16,425	Continental	16,425	16,425	16,425	Continental	322	285	285	Continental AG	273
6,400	6,200	Continental	6,200	6,400	640	Continental	322	285	285	Continental AG	273
6,470	5,144	Continental	5,144	6,400	640	Continental	322	285	285	Continental AG	273
8,400	8,400	Continental	8,400	8,400	840	Continental	322	285	285	Continental AG	273
19,100	10,000	Continental	10,000	10,000	10,000	Continental	322	285	285	Continental AG	273
6,570	4,770	Continental	4,770	6,570	657	Continental	322	285	285	Continental AG	273
4,940	4,940	Continental	4,940	4,940	494	Continental	322	285	285	Continental AG	273
8,700	8,700	Continental	8,700	8,700	870	Continental	322	285	285	Continental AG	273
17,000	17,000	Continental	17,000	17,000	17,000	Continental	322	285	285	Continental AG	273
14,700	12,700	Continental	12,700	14,700	1470	Continental	322	285	285	Continental AG	273
16,425	16,425	Continental	16,425	16,425	16,425	Continental	322	285	285	Continental AG	273
6,400	6,200	Continental	6,200	6,400	640	Continental	322	285	285	Continental AG	273
6,470	5,144	Continental	5,144	6,400	640	Continental	322	285	285	Continental AG	273
8,400	8,400	Continental	8,400	8,400	840	Continental	322	285	285	Continental AG	273
19,100	10,000	Continental	10,000	10,000	10,000	Continental	322	285	285	Continental AG	273
6,570	4,770	Continental	4,770	6,570	657	Continental	322	285	285	Continental AG	273
4,940	4,940	Continental	4,940	4,940	494	Continental	322	285	285	Continental AG	273
8,700	8,700	Continental	8,700	8,700	870	Continental	322	285	285	Continental AG	273
17,000	17,000	Continental	17,000	17,000	17,000	Continental	322	285	285	Continental AG	273
14,700	12,700	Continental	12,700	14,700	1470	Continental	322	285	285	Continental AG	273
16,425	16,425	Continental	16,425	16,425	16,425	Continental	322	285	285	Continental AG	273
6,400	6,200	Continental	6,200	6,400	640	Continental	322	285	285	Continental AG	273
6,470	5,144	Continental	5,144	6,400	640	Continental	322	285	285	Continental AG	273
8,400	8,400	Continental	8,400	8,400	840	Continental	322	285	285	Continental AG	273
19,100	10,000	Continental	10,000	10,000	10,000	Continental	322	285	285	Continental AG	273
6,570	4,770	Continental	4,770	6,570	657	Continental	322	285	285	Continental AG	273
4,940	4,940	Continental	4,940	4,940	494	Continental	322	285	285	Continental AG	273
8,700	8,700	Continental	8,700	8,700	8						

**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*4pm prices December 29*

**Continued on Page 31**

## **NYSE COMPOSITE PRICES**

12 Month P/I No.  
High Low Stock Div. Yield 1986 High L.  
Continued Investment Policy

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest closing day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the last declaration.

a-dividend also stratal, b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-call-celled, e-new yearly low, f-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend date, k-dividend declared or paid this year, m-an accumulation of dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, or next day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months plus stock dividend, s-stock split. Dividends begin with date of split, t-sig.-splits. Dividend paid in stock is preceding 12months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being organized under the Bankruptcy Act, or securities assumed by such companies, x-distributed, y-when issued, z-with warrants, a-ex-dividend or ex-rights, xz-ex-distribution, xw-without warrants, yz-ex-dividend, and zzzz. initial, idividid

**NASDAQ NATIONAL MARKET**

*4pm prices December 29*

Stock	Div.	Sales	High	Low	Last	Chng	Stock	Div.	Sales	High	Low	Last	Chng	Stock	Div.	Sales	High	Low	Last	Chng	Stock	Div.	Sales	High	Low	Last	Chng	
AAW Bd	28	1005	29.2	28	29.4	+1.4	Dta ID	1005	High	31.5	Low	31.5	Last	-1.4	Kaman	44	12150	52	51	51	+1.4	Qume	6	1008	51	51	51	+1.4
ADC	15	431	18.5	18.5	18.5	+1.4	DtSwitch	1	12	673	3.5	3.5	3.5	+1.4	Kaster	44	212318	52	51	51	+1.4	Rume	-	R-R	572	572	572	+1.4
ADT	10	1317	32	31	34	+2.4	DtsCap	14	15	33	12	12	12	+2.4	Kaydon	40	30205	52	51	51	+1.4	RIS Fin	58	17	242	18	18.5	+1.4
ALG h	1174	1b	1b	1b	1b	-1.4	DtsCap	14	9	159	31.5	31	31	+1.4	KhCo s	50	17243	36.4	36.2	36.2	+1.4	RisbT	19	9	506	14	14.5	+1.4
ASK	9	905	8.4	8.4	8.4	+1.4	DtsCap	14	13	408	14.4	14.4	14.4	+1.4	KhCo s	50	17243	36.4	36.2	36.2	+1.4	Reeves	20	9	755	7	7.5	+1.4
AST	470	102	103	103	103	+1.4	DtsCap	20	13	193	31.2	30.5	31.1	+1.4	Kymed s	20	12224	12	12	12	+1.4	Repp	20	8	565	51	51	+1.4
Acclaim s	285	54	54	54	54	+1.4	DtsCap	20	18	83	40	39.4	39.4	+1.4	KeyTrn	20	14409	24	24	24	+1.4	ReppA	10	10	155	94	94	+1.4
AcmeSt	5	216	18.5	18.5	18.5	+1.4	DtsCap	40	18	13	27.3	27.4	27.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
ActARt	1	131184	8.2	8.2	8.2	+1.4	DtsCap	40	14	1689	5.5	5.5	5.5	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
Aetna	22	116	21	21	21	+1.4	DtsCap	40	11	28	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdacLb	16	1230	6.4	6.4	6.4	+1.4	DtsCap	40	10	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
Adapt	24	935	17.4	17	17	+1.4	DtsCap	40	9	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdisAv	14	148	24.2	24	24	+1.4	DtsCap	40	8	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdobeS	14	5079	19.5	19.5	19.5	+1.4	DtsCap	40	7	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
Adicr	7	119	10.4	10.5	10.5	+1.4	DtsCap	40	6	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdicrSv	15	163	14.4	14.4	14.4	+1.4	DtsCap	40	5	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiPoly	772	5.6	5.6	5.6	5.6	+1.4	DtsCap	40	4	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	1051	16.4	16.4	16.4	+1.4	DtsCap	40	3	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	297	2.5	2.5	2.5	+1.4	DtsCap	40	2	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	24	1.5	1.5	1.5	+1.4	DtsCap	40	1	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	1057	9.4	9.4	9.4	+1.4	DtsCap	40	0	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	11223	12.5	12.5	12.5	+1.4	DtsCap	40	-1	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	17357	10.4	10.4	10.4	+1.4	DtsCap	40	-2	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	13663	8.5	8.5	8.5	+1.4	DtsCap	40	-3	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	57	1.4	1.4	1.4	+1.4	DtsCap	40	-4	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	10707	9.4	9.4	9.4	+1.4	DtsCap	40	-5	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
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AdiTel	16	10707	9.4	9.4	9.4	+1.4	DtsCap	40	-15	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10	205	40	40	+1.4
AdiTel	16	10707	9.4	9.4	9.4	+1.4	DtsCap	40	-16	18	15.4	15.4	15.4	+1.4	KyMed	20	16300	30.4	30.4	30.4	+1.4	ReppA	10	10				

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## The Business Column

### The task of keeping a company's secrets

Business resolutions for the New Year tend towards drudgery: keep the desk tidy; answer mail promptly; keep minutes of meetings; make sure the filing is up-to-date. There is, however, one unobvious resolution which is easier to implement and less of a strain to keep.

Here it is: if you work on a terminal connected to a big computer system, adopt a proper password and change it regularly; if you run a company or business unit with such a system, encourage everyone to follow suit.

Uninteresting, you feel? Well, you will not think so after you have read a new book\* by a young astronomer, Clifford Stoll, who found himself working as a computer systems manager in a Berkeley lab when his grant ran out. He was handed a seemingly trivial task: to track down why the computer's monthly billings were out by 75 cents.

Solving the problem revealed that someone was regularly dialling into the computer from outside, then using it as a stepping-stone to infiltrate other systems, including big military and scientific networks across the US. Stoll's account of how he followed the electronic footprints of the intruder is a splendid, read, funny and well-written.

### Vulnerable

The relevance of the book to the business community, however, is that it reveals just how open to the outside world computer systems can be. Many computers are shipped with standard passwords to allow the manufacturer's technicians to enter them easily from outside during installation. These passwords often remain unchanged, allowing anyone who knows them to enter systems all over the world.

Even without such loopholes, people often make an intruder's task easy, by choosing obvious passwords - spouse's name, child's name, and so on. And choosing a password that you can find in a dictionary is also a help to an intruder.

Passwords are stored in an encrypted file in the computer system, so that - in theory - an intruder who gains access to the password file cannot use its contents to help in future attempts at entry. The ciphers commonly used are of the one-way variety: even if you know the encryption method, you cannot use it to work out what the encrypted password was in its original form.

Using a personal computer and an electronic dictionary, however, the password file can be cracked. Because the number of six-letter words in, say, the English language is many fewer than the possible six-letter permutations of all the letters in the alphabet, an intruder can encrypt every word in the dictionary relatively easily. He or she can then compare the encrypted words with the password file to work out what the passwords must originally have been. This is exactly what Stoll's intruder does.

### Hackers

The lesson is to avoid using an ordinary word as a password; instead, use some random collection of letters, figures and symbols and change it regularly.

All this might seem arcane to the average business computer user. After all, though Stoll's intruder appears to have been part of a ring in West Germany selling technology secrets to the KGB, most infiltrations come from harmless "hackers" interested in the challenge of getting into a system rather than in studying or altering its contents.

The experience of personal computer viruses suggests, however, that electronically-assisted human malice is a powerful force for evil. Personal computer viruses are sufficiently damaging to cause many users to take elaborate precautions. Similarly, those responsible for commercial computer systems could greatly reduce their vulnerability to infiltration by encouraging sensible password rules. Other users, as their literacy grows, will find themselves trying to grapple with the same sort of baffling and possibly harmful infiltration as Clifford Stoll.

Peter Martin

\*The Cuckoo's Egg, to be published by Bodley Head in February

**A** large, bearlike man sitting in his shirt-sleeves in front of a big colour photograph. It shows his son playing football for Dartmouth, the college he himself attended. The image epitomises the Ivy-League, eastern-establishment aura of the Bush Administration.

Mr Rill prides himself on being "pragmatic" - a claim seldom made by his predecessors as Assistant Attorney General for Anti-trust Policy in the Reagan Administration. Whereas they generally came from an academic background and stressed their ideological credentials, he has been an anti-trust lawyer for 30 years in a leading Washington firm and emphasises his practical experience.

These differences matter in a job which has a crucial say in the pursuit of anti-trust cases not only against mergers and takeovers but also against anti-competitive behaviour generally. The Reagan Administration was widely seen as too passive, not only in challenging only a small number of mergers but also towards abusive conduct by dominant firms.

But, already, anti-trust practitioners and observers detect a shift towards stricter enforcement in the Justice Department's language - and, increasingly, in its actions - since Mr Rill was appointed last summer.

Mr Rill characteristically plays down the differences: there will certainly be no return to the interventionist anti-trust approach of the 1960s. There is now a general acceptance that bigness is not inherently bad. Yet he distances himself from the prevailing Chicago School view of the Reagan era that free markets rather than anti-trust enforcement provide the appropriate discipline on company behaviour, except in cases of blatant price-fixing. "I don't think I could be identified with a particular school. Definitional problems seem to arise in defining the Chicago School itself. I suspect that you could put seven Chicago school economists in a room to write down on a piece of paper what the Chicago School was and you'd get somewhat different answers."

The relevant question is the position I take with respect to particular mergers and acquisitions under the anti-trust laws. I think the 1982 merger guidelines (on market concentration, as well as on ease of entry and collusion) provide quite a good prescription for merger enforcement policy."

But emphasising the continuity of the guidelines begs several questions since so much depends on how they are

applied. Mr Rill approaches implementation as a believer in the century old tradition of US anti-trust law - "as the cornerstone of the American economy" - rather than as an avowed sceptic like his recent predecessors.

He thinks he "has taken a more pragmatic approach to anti-trust and you will certainly see vigorous enforcement of the merger guidelines." Arguing that much of the criticism of the later Re-

agan era was unjustified, he nevertheless acknowledges there is "a perception out there - and we are trying to deal with it by clarifying the guidelines and effectively enforcing them."

Mr Rill has initiated "a major project" within the Justice Department to articulate the guidelines more clearly - for instance, "identifying conditions affecting entry into markets and those suggesting the likelihood of collusion as an indicator of whether or not to challenge."

This may involve saying publicly why a challenge is not made, though he acknowledges "the problems of confidentiality, of selectivity and of over-

stating any particular principle, resulting in unjustified fencing in of discretion." The review will be discussed internally early in 1990.

The relative passivity of the Reagan years created a vacuum which was filled in part by the attorney generals of individual states. Mr Rill says the substance of federal and state guidelines is more similar than divergent. "But there are differences. It is enormously difficult for those affected by mergers and anti-trust law to have to respond to innumerable sets of potential enforcement policies."

"The Federal Government - the anti-trust division and the Federal Trade Commission - should have primacy in this area which affects interstate commerce and transactions that invariably involve assets in a large number of states and internationally."

"The first task is to discuss with the states the legal and economic standards that govern our merger enforcement programmes - to harmonise criteria. Secondly, we need to develop co-operation. There is an enormous amount of information out there which the states can provide."

Mr Rill notes that the states have been "particularly active and effective" over some aspects of vertical restraints to do with resale price maintenance. However, he reserves a role for the Federal Government. "I think that where a vertical price fixing conspiracy can be established by the evidence to be just and, not a dealer discrimination case masquerading as a vertical price-fixing case, and where the effect is broader than a local area, that's one that the Federal Government might bring."

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stating any particular principle, resulting in unjustified fencing in of discretion." The review will be discussed internally early in 1990.

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